CITY OFFICIALS

Gary W. Manier, Mayor

Valeri L. Brod, City Clerk

Abbey M. Strubhar, City Treasurer

Jim Snider, City Administrator



#### ALDERPERSONS

Michael J. Brownfield, Ward I Lilija V. Stevens, Ward I Brett M. Adams, Ward II Todd M. Yoder, Ward II David Dingledine, Ward III Brian H. Butler, Ward III Kevin D. Schone, Ward IV John J. Blundy, Ward IV

#### **City of Washington Strategic Planning Meeting**

Washington Fire Department Training Room 200 N. Wilmor Road Washington, Illinois

Monday, January 23, 2023

Goal: The meeting is designed to build and confirm a consensus among members of the Washington City Council regarding strategic priorities for the city over the next year.

#### **Agenda**

12:00 p.m	Lunch - Welcome & Overview of Agenda
-	Public Comment
12:15 p.m	Defining Strategic Priorities
12:30 p.m	Economic Development - Review of Accomplishments and Progress Report for FY23 & FY24
12:45 p.m	Engineering - Review of Accomplishments and Progress Report for FY23 & FY24
1:10 p.m	Public Works - Review of Accomplishments and Progress Report for FY23 & FY24
1:35 p.m	Police - New Evidence Building
1:50 p.m	Break
2:00 p.m	Summation of CIP Priorities and Budget Calendar for FY24
2:30 p.m	Assessment of Peoria Area Economic Development Climate: Chris Setti, CEO of the Greater Peoria Economic Development Council
3:30 p.m	Adjournment

# City of Washington

FY23/24
Strategic Planning Meeting
January 23, 2023

# City of Washington Strategic Planning Meeting

- Defining Strategic Priorities
- Economic Development Review of Accomplishments and Progress Report for FY23 & FY24
- Engineering Review of Accomplishments and Progress Report for FY23 & FY24
- Public Works Review of Accomplishments and Progress Report for FY23 & FY24
- Police Department New Evidence Building
- Summation of CIP Priorities and Budget Calendar for FY24
- Assessment of Peoria Area Economic Development Climate by Chris Setti,
   CEO of the Greater Peoria Economic Development Council

#### Open discussion



- What is a strategic plan?
- How is it different than a master or comprehensive plan?

#### Strategic Planning is NOT...

- Developing a mission, values, goals, etc that are set in concrete
- An annual goal setting process
- An annual conversation on relevant topical issues
- A by-product of planning for a master plan or comprehensive plan
- An attempt to do the jobs of people entrusted to run the City on a daily basis

#### Strategic Planning is...

- A management tool to help an organization function better
- An opportunity to see strengths, weaknesses, possibilities and concerns (threats)
- An opportunity to better understand needs of our staff, community members and external partners
- A way to align resources with staff and community expectations
- A way to operate more efficiently by prioritizing needs and resources
- A way to measure progress and accountability on agreed-upon issues and concerns

#### Administrative Core Values:

- Customer Focus, Leadership, Empowered Employees, Continuous Quality Improvement, Sustainability, Integrity, Courteous service to our customers
- Creative and responsive leadership at all levels
- Fairness, integrity, and the highest ethical standards
- Respect and compassion for one another
- Strong partnerships that celebrate diversity



We all know this is the truth

### Strategic Planning Visual



#### 1. PURPOSE

What is your organization's fundamental reason for being?

#### 2. VALUES

What does your organization stand for?

#### 3. VISION

Toward what reality do you want to drive your organization?

#### 4. STRATEGIES

What are your primary means for achieving those goals?

#### 5. SHORT-TERM ACTIONS

What are the steps we need to take this year to move us toward our vision?

# Selected Economic Development Strides 2022/2023

#### Core & Main

- Completed Summer 2022
- Investment: \$2.68M
- FTE jobs: 14



#### Beck's

- Gas station/convenience store completed Summer 2021
- Car wash completed Fall 2022
- Investment: \$1.8M
- FTE jobs: 23



#### Grist Mill Brewpub/Restaurant

- Redevelopment agreement approved December 2021;
   amended August 2022
- Brewpub/restaurant
- \$6.5 Investment
- Catalyst for future Square development



#### FY 22-23 Projects/Activities (with

considerable help from others)

- Completed City ward redistricting
- Helped secure federal funding for Nofsinger realignment
- Hired GIS Specialist
- Purchased and began implementation of ESRI ArcGIS Urban Software
- Adopted TIF/private development scoring model and revised incentive priorities
- Purchased 305 Walnut property
- Continued progress on new comprehensive plan
- Created a community video
- Approved two Washington Tourism Grant awards

#### Other Projects/Activities

- Sold W. Holland/S. Wood property
- Completed ISO Building Code Effectiveness
   Grading Classification
- HPC approved third Square mural
- Completed training and initial rollout of Tyler Technologies permitting/code enforcement program
- Completed recertification of Tree City USA status

#### FY 23-24 Budget Highlights

- Property purchase/lease considerations: \$200,000
- Misc. comprehensive plan implementation: \$40,000
- ED videos/marketing: \$25,000
- Misc. ED incentives (general fund): \$250,000

# Engineering Department: Accomplishments and Progress Report for FY23 & FY24

#### Hilldale – Section 2

Budgeted - \$2,100,000

Final Cost - \$1,851,092.86





#### Centennial Recreational Trail

**Budgeted – \$380,000** 

Final Cost - \$388,151.89



# N. Cummings Mill & Overlay

**Budgeted – \$300,000** 

Final Cost - \$274,795.19





# Shellbark – Pressure Paving

**Budgeted – \$210,000** 

Final Cost - \$99,832.50





#### 2022 MFT Program – Darker Blue

Budgeted - \$1,000,000

Final Cost - \$742,852.15



## Monroe – Mill & Overlay

#### **Quantity from 2022 MFT Program Edge Mill over estimate**





# Harvey – Curb and Parking





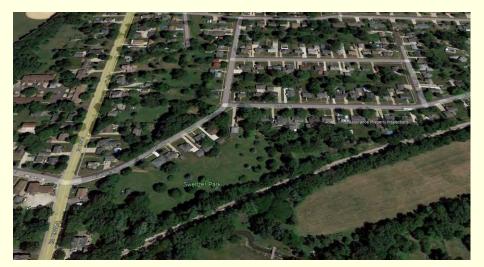
# Jackson St. Pedestrian Bridge:FY24

Estimated Cost: \$100,000



#### Hilldale – Section 3: FY24

- 23/24 Budget Expectation
  - \$2,700,000
    - \$1,350,000 Gen Fund
- Complete road replacement including storm sewer, a larger box culvert, sanitary sewer and watermain



#### Freedom Parkway: FY24

- Updated Est Cost \$7,700,000
  - STBG Funds -\$2,415,000
  - **23/24 \$3,500,000** 
    - (Budgeted in 22/23)
    - \$3,250,000 Gen Fund
  - **24/25** \$2,055,000
    - \$1,805,000 Gen Fund
- New road extension including storm sewer, a signal at Cummings and watermain



#### Nofsinger Realignment: FY24

- Updated Est Cost \$6,700,000
  - Comm. Proj. Funds -\$4,000,000
  - **23/24 \$1,000,000**
  - **24/25** \$1,700,000
    - Potential for add't HSIP Funds
- New road extension including storm sewer, a signal at Boyd Parkway and a four way stop at Cruger.



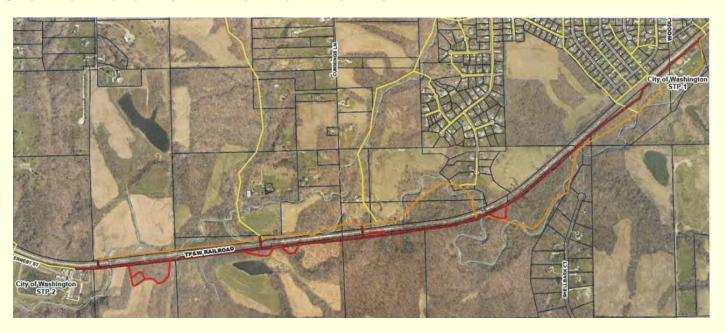
# N. Wilmor Mill & Overlay

Est Cost \$200,000



# Phase 2B Improvements

- Complete Design 2023
- ROW Acquisition 2023-2024
- Construction 2025-2026



# Capital Projections

FY 22/23			
	Total	Gen	Est Act
Hilldale Construction	\$2,100,000	\$1,050,000	\$950,000
Hilldale Con Eng	\$260,000	\$130,000	\$105,000
N. Cummings MO	\$300,000	\$300,000	\$275,000
Shellbark Rehab	\$210,000	\$210,000	\$100,000
Crack Sealing Project	\$60,000	\$60,000	\$50,000
Jackson St Ped Bridge Design	\$25,000	\$25,000	\$25,000
*Freedom Construction	\$3,500,000	\$3,500,000	\$0
*Freedom Const Eng	\$450,000	\$450,000	\$0
Centennial Construction	\$200,000	\$200,000	\$200,000
Centennial Const Eng	\$32,000	\$32,000	\$32,000
* Moved Forward to 23/24		\$5,957,000	\$1,737,000
\$10,294,244 Surplus	Spent	\$3,100,000	-\$1,120,000

FY 23/24		
	Total	Gen
Hilldale Construction	\$2,750,000	\$1,375,000
Hilldale Con Eng	\$275,000	\$137,500
Wilmor MO	\$200,000	\$200,000
Jackson St Ped Bridge	\$100,000	\$100,000
Freedom Construction	\$3,500,000	\$3,250,000
Freedom Const Eng	\$450,000	\$450,000
Nofsinger Construction	\$1,000,000	\$1,000,000
Nofsinger Const Eng	\$225,000	\$225,000
*Catherine Design Eng	\$400,000	
*Catherine Design with RBI Fu	ınds	\$6,737,500

FY 24/25		
	Total	Gen
Freedom Construction	\$2,055,000	\$1,805,000
Freedom Const Eng	\$320,000	\$320,000
Nofsinger Construction	\$1,700,000	\$1,700,000
Nofsinger Const Eng	\$445,000	\$445,000
		\$4,270,000

\*Lack of road project may be needed to complete larger capital projects unless large value of HSIP funds received. If no HSIP, Water/Sewer funds have an off year for standalone project.

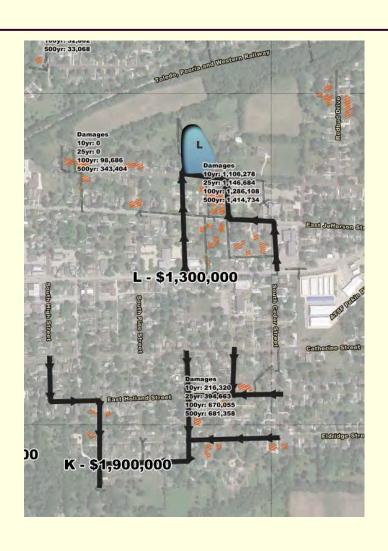
#### Out Years

FY 25/26		
	Total	Gen
Catherine Construction	\$2,100,000	\$1,050,000
Catherine Const Eng	\$260,000	\$130,000
North/Grant SRTS	\$500,000	\$500,000
North/Grant SRTS Con Eng	\$50,000	\$50,000
N. Main Mill & Overlay	\$300,000	\$300,000
		\$2,030,000

FY 26/27		
	Total	Gen
Catherine Construction	\$2,100,000	\$1,050,000
Catherine Const Eng	\$260,000	\$130,000
S. Main St Bridge	\$1,500,000	\$1,500,000
S. Main St Bridge Const Eng	\$150,000	\$150,000
Kern Mill & Overlay	\$550,000	\$550,000
		\$3,380,000

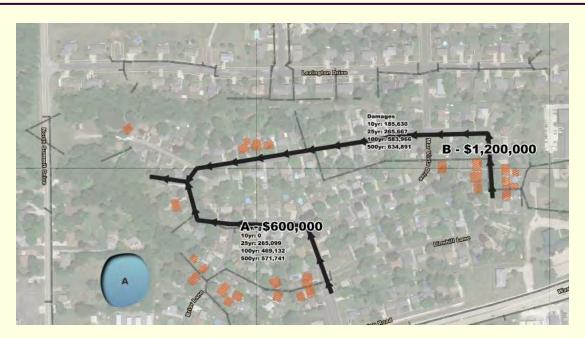
FY 27/28		
	Total	Gen
Road Construction	\$2,100,000	\$1,050,000
Road Con Eng	\$260,000	\$130,000
N. Main St Bridge	\$1,500,000	\$1,500,000
N. Main St Bridge Const Eng	\$150,000	\$150,000
S. Wilmor Mill & Overlay	\$275,000	\$275,000
		\$3,105,000

#### Drainage Priorities: 1 of 3 slides



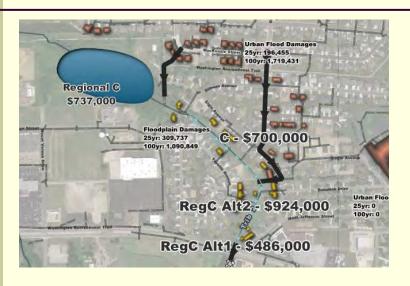


# Drainage Priorities: 2 of 3 slides





#### Drainage Priorities — Basins: 3 of 3 slides







Public Works
Capital Projects
FY 22 - 23

#### WTP #2 Media Replacement

Budgeted \$300,000 Final Cost \$260,000



## WWTP Sludge Storage Tank

Budgeted \$45,000Final Cost \$43,600





#### Wells #11 and #12 Upgrades

Budgeted \$65,000
Final Cost TBD



#### Digester Catwalk Repair

- Budgeted \$30,000
  Final Cost \$15,000



#### WWTP #1 Demo

#### Phase I Demo FY 21-22

Final Cost \$90,000

#### Phase II Demo FY 22-23

- Final Cost \$80,000
- In-house Demo Cut Cost By \$50,000

#### In House Road Paving

#### Street Road Paving

- Budgeted \$48,500 Final Cost \$48,500
  - Parr Hue Ln





#### CIPP Lining

## Sanitary Sewer Lining

Budgeted \$300,000
Estimated \$300,000

#### Oakwood Storm Sewer Lining

Budgeted \$175,000 Final Cost \$165,000

#### In House Stormwater Projects

#### Kern Road Emergency Sewer Repair

- One Manhole and Culvert
- 330' of 36-Inch Pipe
- Ditch and Inlet Reinforcement
- Estimated Final Project Cost \$25,000

#### Michael Ct. Street Runoff Capture

- Two Inlets
- 340' of 15-Inch Pipe
- Estimated Final Project Cost \$10,000

#### In House Stormwater Projects

#### WWTP Farm Creek Bank Reinforcement

- 250' of Concrete Reinforcement
- 80' of New 36' Effluent Culvert
- Estimated Cost \$10,000

## **Equipment Funds**

#### MERF Equipment

- Western Star Plow Trucks (2) on order
- Bobcat Skid Steer on order
- John Deere Back Hoe delivered

#### CERF Equipment

WWTP Generator on order

Public Works
Capital Projects
FY 23 – 24

#### Water Treatment Improvements

- WTP #1 Chlorine Improvements \$325,000
  - Convert Disinfection to a Free Chlorine System
- WTP #1 PLC Improvements \$75,000
  - Replace outdated PLCs

#### Distribution System Improvements

- WTP #2 Looped Water Main \$200,000
  - Gives WTP #2 Redundant Service Main

#### Collections System Improvements

- Televising Sewer Mains \$60,000
  - Televise the Georgetown Trunk Line
  - Televise the West Lake Trunk Line
- CIPP Lining Sewer Mains –\$300,000
  - Estimated 8,000' of Sanitary Sewer Mains
- Identified SCADA Project—\$110,000
  - Initial Step in Combining Lift station SCADA

#### Wastewater Treatment Improvements

- WWTP Generator \$250,000
  - Receive, Remove Old Generator, and Install
- Sludge Tank Outside Maintenance \$40,000
  - Inspect and Repair the outside of the Tank
- WWTP Drying Bed Cat Walk \$25,000
  - 250' Catwalk to safely pour Sludge Drying Beds

#### Future Building Planning

- Future Combined Public Works Facility
  - Begin setting aside \$150,000 per year
- Future Cemetery Building/Garage
  - Begin setting aside \$50,000 per year

## Public Works Future Projects

FY 23/24					
Department	Cost				
Street					
Paving Projects	\$50,000				
Curb and Gutter Repair	\$100,000				
Cemetery					
Road Paving	\$55,000				
Stormwater					
Storm Projects	\$75,000				
Water					
WTP #1 Improvements	\$325,000				
WTP #2 Looped Water Main	\$200,000				
WTP #1 PLC Upgrades	\$75,000				
Wells 11 & 12 Upgrades	\$25,000				
New Water Main	\$150,000				
Wastewater					
CIPP Lining	\$300,000				
Televising Trunk Mains	\$60,000				
Central Liftstation SCADA	\$110,000				
Sludge Storage Tank Outside Repair	\$45,000				
Drying Bed Catwalks	\$25,000				
New Sewer Main	\$50,000				
WWTP Generator	\$250,000				
MERF					
Plow Trucks (2)	\$500,000				
3 Mowers Cemetery/Streets	\$42,000				
Asphalt Rental	\$12,000				
Buildings					
Legion Road Concrete Improvements	\$90,000				
PW Storage Building Maintenance	\$75,000				
Save For Public Works Facility (5 years)	\$150,000				
Save For Cemetery Facility (3 Years)	\$50,000				

FY 24/25	
Department	Cost
Street	
Paving Projects	\$50,000
Curb and Gutter Repair	\$100,000
Cemetery	
Stormwater	
Storm Projects	\$75,000
Water	
Water SCADA Migration Phase I	\$95,000
WTP #2 Tower Topcoat	\$300,000
WTP#1 New Roof	\$50,000
New Water Main	\$150,000
Wastewater	
CIPP Lining	\$150,000
CIPP Lining Trunk Main 1	\$200,000
Wastewater SCADA Migration	\$158,000
WWTP #2 Fence Repair	\$40,000
Sludge Storage Tank Steps	\$20,000
New Sewer Main	\$50,000
MERF	
Plow Truck (1)	\$250,000
Street Sweeper	\$500,000
Asphalt Rental	\$12,000
Buildings	
Save For Public Works Facility (5 years)	\$150,000
Save For Cemetery Facility (3 Years)	\$50,000

FY 25/26	
Department	Cost
Street	
Paving Projects	\$50,000
Curb and Gutter Repair	\$100,000
Cemetery	
Stormwater	
Storm Projects	\$75,000
Water	
Water SCADA Migration Phase II	\$95,000
New Water Main	\$150,000
Wastewater	
CIPP Lining	\$150,000
CIPP Lining Trunk Main 2	\$200,000
Liftstation PLCs Upgrade Phase I	\$115,000
Excess Bank	\$65,000
N 0 11:	050.000
New Sewer Main	\$50,000
MEDE	
MERF	
Cemetery Back Hoe	\$60,000
Asphalt Rental	\$12,000
topriair i torriur	\$12,000
Buildings	
Save For Public Works Facility (5 years)	\$150,000
Save Cemetery Facility (3 Years)	\$50,000
care comotory radiity (o rodra)	\$00,000

FY 26/27	
Department	Cost
Street	
Paving Projects	\$50,000
Curb and Gutter Repair	\$100,000
Cemetery	
Stormwater	
Storm Projects	\$75,000
Water	
WTP #2 PLCs Upgrade	\$25,000
New Water Main	\$150,000
Wastewater	
CIPP Lining	\$300,000
Liftstation PLCs Upgrade Phase II	\$115,000
WWTP PLCs Upgrade	\$16,200
New Sewer Main	\$50,000
MERF	
Asphalt Rental	\$12,000
Buildings	
Save For Public Works Facility (5 years)	\$150,000
Save Cemetery Facility (3 Years)	\$50,000

## Washington Police Department Evidence Building

The current location that the Washington Police Department uses for the storing of evidence is totally unacceptable. Evidence is stored in the old Fire Station located at the corner of Jefferson and North Main St. in Washington. The use of the building is shared with the Washington Street Department and is close 50 years old. Even though the building is divided, allowing for separation of evidence and Street Department equipment, the condition of the building is deteriorated to the point it is no longer useful for required storage of police evidence.



# Chamlin & Associates 2021 Assessment of Evidence Building

#### **Summary of Assessment:**

"The findings with the likely associated costs to repurpose the existing Public Works building to a proper evidence storage area along with the future needs of the department are such that the City of Washington should consider building a new facility that would best suit their current and future needs."

## Search for Funding

With this in mind the Washington Police Department contacted Rep. Darin Lahood concerning a grant for the building. A grant application was submitted, along with supporting information, with a total requested amount of \$783,877. This proposal was based on a 40 X 80 building of app. 3200 sf., in addition to all the items that would be needed to operate.

After much discussion with Congressman Lahood"s Office a request was resubmitted at \$485,000. (There were certain things that fell outside the grant authority.)

#### **Grant Award**

During the first week of January, 2023, Chief McCoy and Mayor Manier were notified by Rep. Lahood that our grant has been approved and was signed off by the President for a total award of \$485,000.00.

## FY24 Budget Request

We have budgeted in this year's budget \$60,000.00 for engineering expenses to start the process and determine the final cost. Considering added inflation since the initial request we believe the \$1,000,000 plus would be guesstimate of the final cost.

#### Design Options

Research has been conducted concerning the type and construction of a new facility.

There are several designs that we feel would be adequate----

## First Possible Design



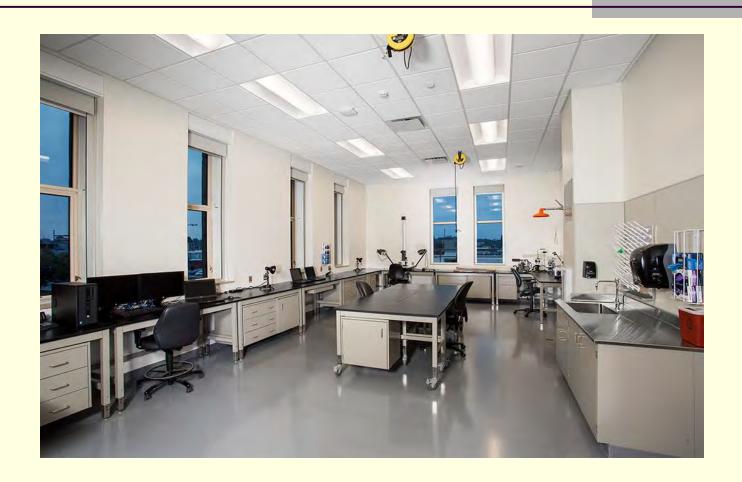
## Second Possible Design



## Third Possible Design





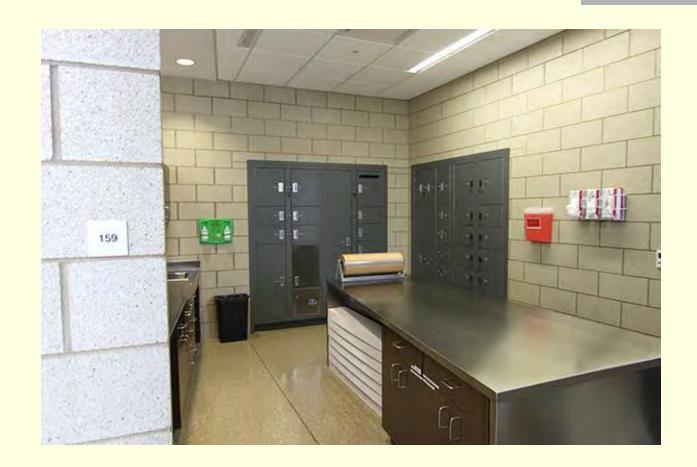




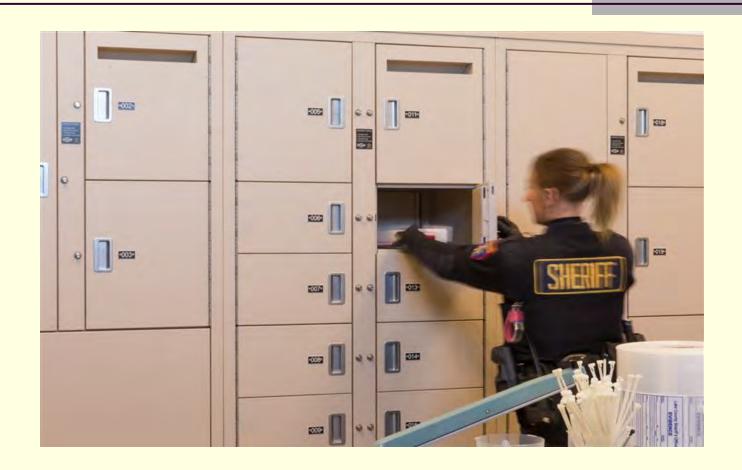




















## Total Expected Cost

**Original projection, 2020: \$783,877** 

Updated estimate: \$1,000,000

**Grant Award: \$485,000** 

Anticipated 2023-24 G.F. Request:

\$515,000

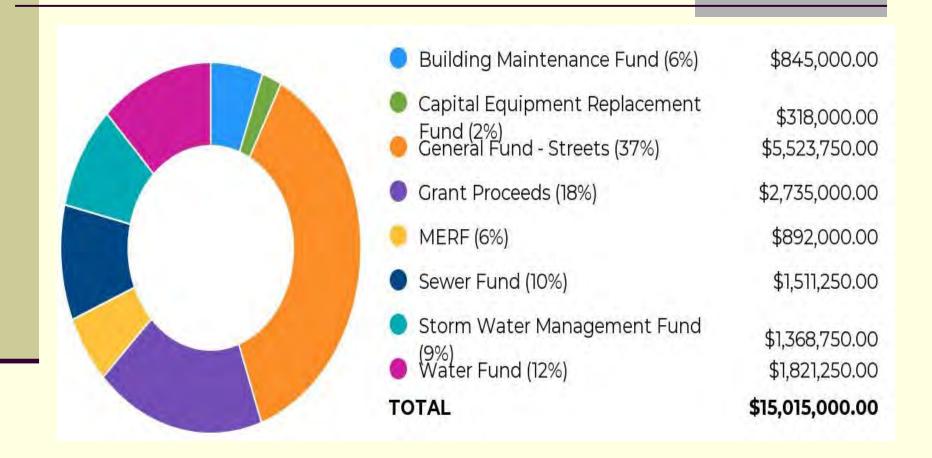
#### FY 24 Summary & Budget Schedule

Proposed Capital Improvement Plan - FY	2023-24 throu	gh FY2027-28	by departme	nt			
Project	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	5-Year Total	Department
Catherine Street - Section 1	\$0	\$0	\$0	\$2,360,000	\$0	\$2,360,000	Streets
Catherine Street - Section 2	\$0	\$0	\$0	\$0	\$2,360,000	\$2,360,000	Streets
Cemetery Road Paving Improvements	\$55,000	\$0	\$0	\$0	\$0	\$55,000	Streets
Jackson Street Pedestrian Bridge	\$100,000	\$0	\$0	\$0	\$0	\$100,000	Streets
Kern Rd. Mill and Overlay	\$0	\$0	\$0	\$550,000	\$0	\$550,000	Streets
N. Main Mill & Overlay	\$0	\$0	\$300,000	\$0	\$0	\$300,000	Streets
N. Main Street Bridge Replacement	\$0	\$0	\$0	\$160,000	\$1,650,000	\$1,810,000	Streets
Nofsinger Realignment	\$2,475,000	\$4,895,000	\$0	\$0	\$0	\$7,370,000	Streets
S. Main Street Bridge Replacement	\$0	\$0	\$160,000	\$1,650,000	\$0	\$1,810,000	Streets
S. Wilmor Mill and Overlay	\$0	\$0	\$0	\$0	\$275,000	\$275,000	Streets
Streets Curb/Gutter Improvements	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	Streets
TBD Roadway Construction - Section 1	\$0	\$0	\$0	\$200,000	\$2,360,000	\$2,560,000	Streets
Wilmor Road Mill & Overlay	\$200,000	\$0	\$0	\$0	\$0	\$200,000	Streets
North/Grant SRTS	\$0	\$0	\$550,000	\$0	\$0	\$550,000	Safe Routes to Schools Fund
New Water Main Construction	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	Water fund
Water Tower #2 Topcoat & Metal Work	\$0	\$300,000	\$0	\$0	\$0	\$300,000	Water fund
Water Treatment Plant #1 Chlorine Improvements	\$325,000	\$0	\$0	\$0	\$0	\$325,000	Water fund
Water Treatment Plant #1 PLC Improvements	\$75,000	\$0	\$0	\$0	\$0	\$75,000	Water fund
WTP #2 Air Valve Replacement	\$40,000	\$0	\$0	\$0	\$0	\$40,000	Water fund
WTP #2 Looped Water Main	\$200,000	\$0	\$0	\$0	\$0	\$200,000	Water fund
WTP Wells #11 and #12 Improvements	\$25,000	\$0	\$0	\$0	\$0	\$25,000	Water fund
Excess Flow Bank Improvements	\$0	\$0	\$75,000	\$0	\$0	\$75,000	Sewer Fund
New Sewer Main Construction	\$50,000	\$0	\$0	\$0	\$0	\$50,000	Sewer Fund
Sewer Central Liftstation SCADA Improvements	\$110,000	\$0	\$0	\$0	\$0	\$110,000	Sewer Fund
Sewer CIPP Main Lining	\$300,000	\$350,000	\$350,000	\$300,000	\$300,000	\$1,600,000	Sewer Fund
Sewer Drying Bed Catwalk	\$25,000	\$0	\$0	\$0	\$0	\$25,000	Sewer Fund
Sewer Liftstation PLCs Improvements	\$0	\$0	\$115,000	\$115,000	\$0	\$230,000	Sewer Fund
Sludge Storage Tank Maintenance	\$45,000	\$0	\$0	\$0	\$0	\$45,000	Sewer Fund
Televising Sewer Mains	\$60,000	\$0	\$0	\$0	\$0	\$60,000	Sewer Fund
WWTP Security Fence Improvements	\$40,000	\$0	\$0	\$0	\$0	\$40,000	Sewer Fund
Sewer Treatment Plant Expansion, Phase 2B	\$125,000	\$50,000	\$6,000,000	\$6,000,000	\$0	\$12,175,000	STP Expansion - Phase 2B

#### Proposed Capital Improvement Plan - FY2023-24 through FY2027-28 by department

Project	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	5-Year Total	Department
rioject	F12023-24	F12024-23	F12023-20	F12020-21	F12027-20	J-Teal Total	Department
Excavator	\$100,000	\$0	\$0	\$0	\$0	\$100,000	Motorized Equipment Replacement Fund
Jetting Sewer Easement Machine	\$0	\$0	\$45,000	\$0	\$0	\$45,000	Motorized Equipment Replacement Fund
Lin-1 Single Axle Plow Truck	\$250,000	\$0	\$0	\$0	\$0	\$250,000	Motorized Equipment Replacement Fund
Lin-12 Tymco Street Sweeper	\$0	\$0	\$375,000	\$0	\$0	\$375,000	Motorized Equipment Replacement Fund
Lin-2 Single Axle Plow Truck	\$250,000	\$0	\$0	\$0	\$0	\$250,000	Motorized Equipment Replacement Fund
Lin-23 Single Axle Plow Truck	\$250,000	\$0	\$0	\$0	\$0	\$250,000	Motorized Equipment Replacement Fund
Lin-38 Track Skid Steer	\$0	\$0	\$0	\$70,000	\$0	\$70,000	Motorized Equipment Replacement Fund
Sewer Ventrac 72" Deck Mower	\$0	\$0	\$0	\$0	\$40,000	\$40,000	Motorized Equipment Replacement Fund
Street Ventrac 72" Deck Mower	\$0	\$0	\$0	\$40,000	\$0	\$40,000	Motorized Equipment Replacement Fund
Street Ventrac 95" Deck Mower	\$0	\$0	\$0	\$40,000	\$0	\$40,000	Motorized Equipment Replacement Fund
Street/Cemetery Mowers	\$42,000	\$0	\$0	\$0	\$0	\$42,000	Motorized Equipment Replacement Fund
File Server - City Hall	\$23,000	\$0	\$0	\$0	\$0	\$23,000	Capital Equipment Replacement Fund
Godwin Pump 6"	\$45,000	\$0	\$0	\$0	\$0	\$45,000	Capital Equipment Replacement Fund
WWTP Generator	\$250,000	\$0	\$0	\$0	\$0	\$250,000	Capital Equipment Replacement Fund
Cemetery Building	\$0	\$0	\$150,000	\$0	\$0	\$150,000	<b>Building Maintenance Fund</b>
Evidence and Property Facility	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	<b>Building Maintenance Fund</b>
Fire Department Parking Lot	\$115,000	\$0	\$0	\$0	\$0	\$115,000	<b>Building Maintenance Fund</b>
Parking Lot - 305 Walnut Street	\$90,000	\$0	\$0	\$0	\$0	\$90,000	<b>Building Maintenance Fund</b>
<b>Public Works Cold Storage Building Improvements</b>	\$75,000	\$0	\$0	\$0	\$0	\$75,000	<b>Building Maintenance Fund</b>
<b>Public Works Combined Facility</b>	\$0	\$0	\$0	\$0	\$70,000	\$70,000	<b>Building Maintenance Fund</b>
Water Treatment Plant #1 Roof Replacement	\$50,000	\$0	\$0	\$0	\$0	\$50,000	<b>Building Maintenance Fund</b>
Freedom Parkway	\$4,950,000	\$3,520,000	\$0	\$0	\$0		Freedom Parkway/Lakeshore Dr. Impr. Fund
Hilldale Construction - Section 3	\$3,025,000	\$0	\$0	\$0	\$0	\$3,025,000	Hilldale Ave Impr. Fund - Streets
Totals	\$1E 01E 000	\$0.26E.000	¢0 270 000	¢11 725 000	\$7.20E.000	¢E1 700 000	
TOLAIS	\$15,015,000	\$9,365,000	\$8,370,000	\$11,735,000	\$7,305,000	\$51,790,000	

#### Funding Source - FY23-24



General Fund - Unrestricted - Fund Bal	ance Projection					
	FY2022-23	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28
Beg. Fund Balance	\$10,300,000	\$10,993,000	\$6,850,500	\$5,335,500	\$6,734,250	\$6,366,469
- S a.i.a. Jaianie	<b>¥</b> 20,000,000	<b>‡</b> = <b>0</b> , <b>0</b> = <b>0</b> , <b>0</b> = <b>0</b>	<b>+</b> 0,000,000	40,000,000	<del>+++++++++++++++++++++++++++++++++++++</del>	φο,σου, ισσ
Revenues (1% increase)	12,300,000	12,600,000	12,700,000	12,800,000	12,900,000	13,000,000
Grants		6,635,000				
Net Expenses-sub-funds (2.5% incr.)	(9,250,000)	(9,165,000)	(8,450,000)	(8,661,250)	(8,877,781)	(9,099,726)
Transfers	(2,357,000)	(14,212,500)	(5,765,000)	(2,740,000)	(4,390,000)	(4,520,000)
Addition/(Reduction)						
of Surplus	693,000	(4,142,500)	(1,515,000)	1,398,750	(367,781)	(619,726)
Proj. End Fund Balance	\$10,993,000	\$6,850,500	\$5,335,500	\$6,734,250	\$6,366,469	\$5,746,743
Proj. End Min. Std. Bal.	4,500,000	5,625,000	5,125,000	4,750,000	5,162,500	5,375,000
(25% of expenses)						
Proj. End. Surplus	\$6,493,000	\$1,225,500	\$210,500	\$1,984,250	\$1,203,969	\$371,743
Estimated Expenses	\$18,000,000	\$22,500,000	\$20,500,000	\$19,000,000	\$20,650,000	\$21,500,000
SWM, EMA, WACC DS	\$1,302,000	\$1,560,000	\$1,560,000	\$1,560,000	\$1,560,000	\$1,560,000
Hilldale	1,055,000	1,512,500	\$1,500,000	\$1,500,000	31,300,000	71,300,000
Freedom	, , , , , , , , , , , , , , , , , , , ,	5,939,000	2,036,000			
Nofsinger		5,201,000	2,169,000			
Grant for Freedom (Constr. 80% NTE \$2	2.15M)	(2,150,000)				
Grant for Nofsinger		(4,000,000)				
Catherine				1,180,000	1,180,000	
S. Main Bridge					1,650,000	
Road Construction and Eng.						1,180,000
Road Constr. Eng.						130,000
N. Main St. Bridge and Eng.						1,650,000
North /Grant SRTS						
Evidence Building		1,000,000				
Grant for Evidence Building		(485,000)				

#### BUDGET REVIEW SCHEDULE FY23-24

The initials behind each fund/account indicates which staff person(s) is responsible to compile the draft budget paper work for submittal to Jim

	GROUP 1	GROUP 2	GROUP 3	GROUP 4	GROUP 5
	AuditJB	PoliceMM/DCS	StreetsBR/BV	Water FundBR/TR/DC	Final Review of All Funds
	LiabilityJB	FireMM/DCS	L/AJB	Water Sub. DevDC/BR	
	IMRFJB	EMAMM/DCS	City HallJB	Water ConnectionDC/BR	
	Soc. SecurityJB	Pol. PenJB	Telecom Tax FundJS/JB	Water Tower Res. FundBR/DC	
	,	Police Spec ProjMM/DCS	GF SummaryJB		
	WACC Debt ServJB	,	•	Sewer FundBR/BP/DC	
		Tourism/Econ DevJO	Storm WaterDC/BR/JS	Sewer Sub. DevDC/BR	
		Planning/ZoningJO	Freedom Pkwy/LSDDC/JS/JO	Sewer Connect FeeDC/BR	
		TIF No. 2JO	Safe Routes to SchoolsDC/JO	Sewer Bond P&I: 2009JB	
			Recreation Trail ExtDC/JO	Sewer Bond Res.: 2009JB	
		Personnel-JB/JS	CemeteryBR/BV	Sewer Bond Dep.: 2009JB	
			MFTDC/BR/JS		
			N. Lawndale SSADC/JS	STP No. 2 Phase 2B ProjectDC/JS/BR	
		DCS=Deputy Chief Stevens	W. Holland SSADC/JS	· ·	
		JS=Jim Snider	Hilldale Ave. ImprDC/JS	MERFDC/JS/JB/MM/BR	
				Capital ReplacementJB/JS	
				Building FundJS/DC/JB	
Deadline to CA/FD:	1-Feb	8-Feb	22-Feb	1-Mar	8-Mar
Detail to CC:	8-Feb	15-Feb	1-Mar	8-Mar	15-Mar
Packet date:	10-Feb	17-Feb	3-Mar	10-Mar	17-Mar
Meeting date:	13-Feb	20-Feb	6-Mar	13-Mar	20-Mar
		1/23/2023	Strategic Planning Meeting		
		2/13/2023	Committee of the Whole	Group 1	
		2/20/2023	City Council	Group 2	
		3/6/2023	City Council	Group 3	
		3/13/2023	Committee of the Whole	Group 4	
		3/20/2023	City Council	Group 5	
		5,20,2020	,		
		4/3/2023	City Council	1st Reading - Budget Ordinance	
		4/10/2023	Committee of the Whole	Public Hearing	
			City Council	2nd Reading and Adoption	
			,	3 7	