

## General Fund Budget Review

- The proposed budget calls for a 6.4% (or \$776,004) decrease in General Fund spending.
- Personnel related expenditures have been reduced by 5.5%. A significant part of this savings is directly attributed to the City Council decision to join the IPBC for health insurance. The City's renewal is expected to decrease by nearly 3%, which is the first overall reduction in recent memory.
- Overall, the proposed budget calls for 65.00 FTEs, which is a reduction of 4.05 FTEs from FY 17/18.
- Revenue assumptions include a 2% increase for Sales Tax. The IML projections were used for Income Tax and Local Use Tax with the additional revenue anticipated as a result of the Special Census effective June 1, 2018 and the additional 5% Home Rule Sales Tax effective July 1, 2018. The budget does assume a continuation of the State's 2% administrative fee for Home Rule Sales tax.
- At the end of the FY 17/18, the General Fund Reserve Fund Balance is projected at \$9.4 million. A minimum standard balance of \$2.2 million and a remaining surplus balance of \$7.2 million is expected.
- At the end of the FY 18/19, the General Fund Reserve Fund Balance is projected at \$8.26 million. A minimum standard balance of \$2.2 million and a remaining surplus balance of \$6.1 million is expected.
- The proposed budget anticipates the use of \$1.1 million of General Fund Reserve Balance, which is 65.5% less than what was projected in FY 17/18. Approximately 70% of this fund balance is earmarked for the possible realignment of Nofsinger Road and the balance goes toward street capital projects. The City's local match of \$750,000 is budgeted in the event the City receives IDOT EDP grant for the realignment of Nofsinger Road.
- MFT funds will be used to Seal Coat the following streets: Beverly Manor, Hillcrest, and parts of Firethorn.
- Repaving is anticipated on the following streets: School Street, N. Cummings, Kern, Regan Ct., Freedom Parkway, and Legion Road.
- Engineering dollars are budgeted in preparation for the reconstruction of Lawndale or another east side road in FY19/20.
- The expenses for the local match for the Recreation Trails are shown in the Telecommunications Tax budget (\$132,948 estimated for FY 17-18) and (\$169,000 budgeted for FY 18-19). Telecommunications Tax has funded Recreation Trail projects in the past.
- The advanced funding (\$25,000 in FY 17-18) and contractual payments for TC3 (\$283,454 budgeted for FY 18-19) are shown in the Telecommunications Tax budget. Including these payments along with the transfer for the Rec Trails, the ending cash balance in the Telecommunications Tax Fund at 4/30/19 is estimated to be in excess of \$1.3 million.
- The exact date in which the City's dispatch center will be decommissioned and join TC3 is unknown. Certain assumptions had to be made for budgeting purposes. Chief McCoy anticipates decommissioning our dispatch center in August 2018. For budgeting purposes, the budget assumes

the need for a new front desk service at the Police Station. Based on the Chief's recommendation on front desk staffing needs and the anticipated decommission date, the budget contains 3.5 full-time and 1.3 part-time employees for the year. See the attached Employee Distribution by Fund document for details.

- While a decision has yet to be made on how to refinance the loan for the Washington 223 property, staff has budgeted a new annual debt service payment of \$300,000 (as compared to \$138,456 interest only payment).
- Staff recommends a Special City Council meeting on March 26<sup>th</sup> to review the Motor Fuel Tax Fund, Motorized Equipment Replacement Fund and to see the budget as a whole.

**GENERAL FUND  
REVENUE/EXPENDITURE SUMMARY  
(EXCLUDING INTRA-FUND TRANSFERS)**

|                                         | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|-----------------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b>Beg. Cash Bal.</b>                   |                         |                         | \$ 12,886,911           | \$ 12,882,670              | \$ 10,923,849           |
| <b>Unrestricted</b>                     | \$ 7,761,710            | \$ 8,042,928            | \$ 7,799,550            | \$ 7,984,829               | \$ 8,683,079            |
| <i>L/A</i>                              | 690                     | 808                     | 2,000                   | 1,200                      | 1,500                   |
| <i>City Hall</i>                        | 13,902                  | 14,704                  | 18,640                  | 15,850                     | 18,480                  |
| <i>Streets</i>                          | 228,833                 | 244,343                 | 234,000                 | 261,277                    | 265,000                 |
| <i>Police</i>                           | 433,709                 | 480,719                 | 674,700                 | 639,895                    | 702,100                 |
| <i>Tourism/EDC</i>                      | 6,359                   | 75,594                  | 80,000                  | 68,800                     | 68,000                  |
| <i>Planning/Zoning</i>                  | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Fire/Rescue</i>                      | 18,477                  | 18,616                  | 19,000                  | 18,318                     | 18,000                  |
| <i>N. Cumm. Road. Impr.</i>             | 0                       | 2,212                   | 500                     | 0                          | 0                       |
| <i>Telecommunications Tax</i>           | 329,401                 | 297,449                 | 321,000                 | 257,000                    | 269,000                 |
| <b>TOTAL</b>                            | <b>\$ 8,793,081</b>     | <b>\$ 9,177,373</b>     | <b>\$ 9,149,390</b>     | <b>\$ 9,247,169</b>        | <b>\$ 10,025,159</b>    |
| <b>EXPENDITURES:</b>                    |                         |                         |                         |                            |                         |
| <i>Personnel</i>                        | \$ 4,498,733            | \$ 4,994,185            | \$ 5,589,000            | \$ 5,359,836               | \$ 5,296,640            |
| <i>Operations</i>                       | 1,487,836               | 1,676,500               | 2,061,625               | 1,816,711                  | 2,378,724               |
| <i>Capital</i>                          | 62,372                  | 44,600                  | 2,246,000               | 2,547,575                  | 1,351,900               |
| <i>Debt Service</i>                     | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter-Fund Transfers</i>             | 1,276,894               | 1,209,263               | 2,245,134               | 1,497,868                  | 2,338,491               |
| <b>TOTAL</b>                            | <b>\$ 7,325,835</b>     | <b>\$ 7,924,548</b>     | <b>\$ 12,141,759</b>    | <b>\$ 11,221,990</b>       | <b>\$ 11,365,755</b>    |
| <b>Revenue Over (Under)<br/>Expend.</b> | <b>\$ 1,467,246</b>     | <b>\$ 1,252,825</b>     | <b>\$ (2,992,369)</b>   | <b>\$ (1,974,821)</b>      | <b>\$ (1,340,596)</b>   |
| <b>End. Cash Balance</b>                |                         |                         |                         |                            | <b>\$ 9,583,253</b>     |

**GENERAL CORPORATE UNRESTRICTED  
REVENUE/EXPENDITURE SUMMARY**

|                              | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| Beg. Cash Balance            |                         |                         | \$ 11,525,790           | \$ 11,461,640              | \$ 9,403,767            |
| Min. Std. Bal. (a)           |                         |                         |                         |                            | \$ 2,170,770            |
| Surplus Funds                |                         |                         |                         |                            | \$ 7,232,997            |
| <b>REVENUES:</b>             |                         |                         |                         |                            |                         |
| <b>Tax:</b>                  |                         |                         |                         |                            |                         |
| Property                     | \$ 250,525              | \$ 350,333              | \$ 195,550              | \$ 194,529                 | \$ 195,579              |
| Sales                        | 2,826,734               | 2,943,954               | 2,900,000               | 3,000,000                  | 3,060,000               |
| Local Use                    | 351,161                 | 372,490                 | 380,000                 | 383,000                    | 430,000                 |
| Home Rule                    | 2,034,939               | 2,131,365               | 2,175,000               | 2,120,000                  | 2,000,000               |
| Home Rule for Infrastructure | 0                       | 0                       | 0                       | 0                          | 700,000                 |
| Prop.Repl.                   | 12,155                  | 4,884                   | 0                       | 0                          | 0                       |
| State Inc.                   | 1,548,008               | 1,426,953               | 1,500,000               | 1,505,000                  | 1,570,000               |
| Hotel/Motel                  | 80,170                  | 0                       | 0                       | 0                          | 0                       |
| Video Gaming Tax             | 52,604                  | 59,635                  | 50,000                  | 63,000                     | 65,000                  |
| <b>License:</b>              |                         |                         |                         |                            |                         |
| Liquor                       | 27,668                  | 33,634                  | 32,000                  | 32,000                     | 32,000                  |
| Misc.                        | 202                     | 1,641                   | 1,000                   | 1,000                      | 1,000                   |
| <b>Franchise:</b>            |                         |                         |                         |                            |                         |
| Ameren                       | 97,594                  | 123,162                 | 135,000                 | 148,000                    | 145,000                 |
| Cable                        | 221,948                 | 302,996                 | 200,000                 | 240,000                    | 250,000                 |
| Solid Waste                  | 2,000                   | 2,000                   | 2,000                   | 2,000                      | 2,000                   |
| Electric Aggregation         | 53,881                  | 56,385                  | 50,000                  | 52,000                     | 50,000                  |
| Interest                     | 36,535                  | 79,399                  | 35,000                  | 100,000                    | 50,000                  |
| Misc. Inc.                   | 11,344                  | 5,407                   | 2,500                   | 15,000                     | 2,500                   |
| Sale of Equipment/Land       | 0                       | 10,972                  | 0                       | 0                          | 0                       |
| <b>Fines:</b>                |                         |                         |                         |                            |                         |
| Court                        | 52,481                  | 57,884                  | 55,000                  | 58,000                     | 60,000                  |
| Parking                      | 2,000                   | 800                     | 1,000                   | 1,000                      | 1,000                   |
| Liquor                       | 0                       | 0                       | 1,000                   | 0                          | 1,000                   |
| Ord. Viol.                   | 29,750                  | 26,590                  | 20,000                  | 30,000                     | 25,000                  |
| <b>Fees:</b>                 |                         |                         |                         |                            |                         |
| Bld. & Signs                 | 49,000                  | 35,905                  | 50,000                  | 22,500                     | 25,000                  |
| Forf. Bld. Fees              | 2,200                   | 1,400                   | 1,500                   | 1,000                      | 1,000                   |
| Var./Plats/Misc.             | 2,130                   | 2,436                   | 2,000                   | 1,800                      | 2,000                   |
| Enterprise Zone App. Fee     | 0                       | 5,607                   | 5,000                   | 7,500                      | 7,500                   |
| Yard Waste Stickers          | 6,580                   | 7,096                   | 6,000                   | 7,500                      | 7,500                   |
| <b>TOTAL COLLECTIONS</b>     | <b>\$ 7,751,609</b>     | <b>\$ 8,042,928</b>     | <b>\$ 7,799,550</b>     | <b>\$ 7,984,829</b>        | <b>\$ 8,683,079</b>     |
| <b>T/F From:</b>             |                         |                         |                         |                            |                         |
| TIF No. 1                    | 0                       | 0                       | 0                       | 0                          | 0                       |
| WACC Debt Service            | 0                       | 0                       | 0                       | 0                          | 0                       |
| Tornado Recovery             | 10,101                  | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL</b>                 | <b>\$ 7,761,710</b>     | <b>\$ 8,042,928</b>     | <b>\$ 7,799,550</b>     | <b>\$ 7,984,829</b>        | <b>\$ 8,683,079</b>     |
| <b>EXPENDITURES:</b>         |                         |                         |                         |                            |                         |
| Personnel                    | \$ 0                    | 0                       | 0                       | 0                          | 0                       |
| Operation                    | 0                       | 0                       | 0                       | 0                          | 0                       |
| Capital                      | 0                       | 0                       | 0                       | 0                          | 0                       |
| Debt Serv.                   | 0                       | 0                       | 0                       | 0                          | 0                       |
| Inter T/F                    | 446,444                 | 124,972                 | 1,205,070               | 478,240                    | 1,476,250               |
| <b>TOTAL</b>                 | <b>\$ 446,444</b>       | <b>\$ 124,972</b>       | <b>\$ 1,205,070</b>     | <b>\$ 478,240</b>          | <b>\$ 1,476,250</b>     |
| Revenue Over (Under) Expend. | \$ 7,315,266            | \$ 7,917,956            | \$ 6,594,480            | \$ 7,506,589               | \$ 7,206,829            |
| Intra T/F                    | \$ 6,106,769            | \$ 6,765,895            | \$ 9,899,350            | \$ 9,564,462               | \$ 8,347,971            |
| Net Rev. Over (Under) Exp.   | \$ 1,208,497            | \$ 1,152,061            | \$ (3,304,870)          | \$ (2,057,873)             | \$ (1,141,142)          |
| End. Cash Balance            |                         |                         |                         |                            | \$ 8,262,625            |
| Min. Std. Bal. (a)           |                         |                         |                         |                            | \$ 2,170,770            |
| Surplus Funds                |                         |                         |                         |                            | \$ 6,091,855            |

**SUPPORTING DETAIL FOR GENERAL CORPORATE UNRESTRICTED**

|                                          | <b>FTE YEARS<br/>17-18</b> | <b>FTE YEARS<br/>18-19</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST.ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|------------------------------------------|----------------------------|----------------------------|-------------------------|-------------------------|---------------------------|-------------------------|
| <b><u>Personnel Detail</u></b>           |                            |                            |                         |                         |                           |                         |
| N/A                                      | 0.00                       | 0.00                       | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| TOTAL FTE YEARS                          | 0.00                       | 0.00                       |                         |                         |                           |                         |
| TOTAL PERSONNEL                          |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Operations Detail</u></b>          |                            |                            |                         |                         |                           |                         |
| TOTAL OPERATIONS                         |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Capital Detail</u></b>             |                            |                            |                         |                         |                           |                         |
| N/A                                      |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| TOTAL CAPITAL                            |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Debt Service Detail</u></b>        |                            |                            |                         |                         |                           |                         |
| N/A                                      |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| TOTAL DEBT SERVICE                       |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Inter-Fund Transfer Detail</u></b> |                            |                            |                         |                         |                           |                         |
| Grant to Stormwater Mgmt.                |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| WACC Debt Service Fund                   |                            |                            | 0                       | 305,875                 | 304,149                   | 309,250                 |
| Nofsinger Realingment Proj.              |                            |                            | 8,381                   | 602,739                 | 40,966                    | 859,000                 |
| Washington 223 Debt Service Fund         |                            |                            | 79,091                  | 138,456                 | 78,125                    | 270,000                 |
| Freedom Parkway Cap. Proj.               |                            |                            | 0                       | 50,000                  | 0                         | 0                       |
| Lakeshore Drive Cap. Proj.               |                            |                            | 0                       | 40,000                  | 0                         | 0                       |
| Tornado Recovery Fund                    |                            |                            | 0                       | 0                       | 0                         | 0                       |
| ESDA                                     |                            |                            | 37,500                  | 68,000                  | 55,000                    | 38,000                  |
| TOTAL INTER-FUND TRANSFERS               |                            |                            | \$ 124,972              | \$ 1,205,070            | \$ 478,240                | \$ 1,476,250            |
| TOTAL EXPENDITURES                       |                            |                            | \$ 124,972              | \$ 1,205,070            | \$ 478,240                | \$ 1,476,250            |
| <b><u>Intra-Fund Transfers</u></b>       |                            |                            |                         |                         |                           |                         |
| L/A                                      |                            |                            | \$ 664,573              | \$ 748,750              | \$ 675,101                | \$ 736,750              |
| City Hall                                |                            |                            | 74,793                  | 86,688                  | 76,328                    | 85,248                  |
| Streets                                  |                            |                            | 1,623,681               | 4,091,219               | 4,054,867                 | 2,766,701               |
| Police                                   |                            |                            | 3,476,204               | 3,813,108               | 3,687,909                 | 3,681,687               |
| Tourism/Economic Dev.                    |                            |                            | 17,390                  | 119,875                 | 54,370                    | 79,675                  |
| Planning, Zoning & Code Enforcement      |                            |                            | 294,454                 | 407,010                 | 423,170                   | 362,940                 |
| Fire/Rescue                              |                            |                            | 614,800                 | 632,700                 | 592,717                   | 634,970                 |
| TOTAL INTRA-FUND TRANSFERS               |                            |                            | \$ 6,765,895            | \$ 9,899,350            | \$ 9,564,462              | \$ 8,347,971            |
| TOTAL EXPENDITURES                       |                            |                            |                         |                         |                           |                         |
| INCL. INTRA-FUND TRANSFERS               |                            |                            | \$ 6,890,867            | \$ 11,104,420           | \$ 10,042,702             | \$ 9,824,221            |

**LEGISLATIVE/ADMINISTRATIVE  
REVENUE/EXPENDITURE SUMMARY**

|                                              | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|----------------------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b>Beg. Cash Balance</b>                     | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>REVENUES:</b>                             |                         |                         |                         |                            |                         |
| <i>Grant Proceeds</i>                        | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <i>T/F From:</i>                             |                         |                         |                         |                            |                         |
| <i>Water Fund</i>                            | 345                     | 404                     | 1,000                   | 600                        | 750                     |
| <i>Sewer Fund</i>                            | 345                     | 404                     | 1,000                   | 600                        | 750                     |
| <i>GF Unrestricted</i>                       | 550,490                 | 664,573                 | 748,750                 | 675,101                    | 736,750                 |
| <b>TOTAL</b>                                 | <b>\$ 551,180</b>       | <b>\$ 665,381</b>       | <b>\$ 750,750</b>       | <b>\$ 676,301</b>          | <b>\$ 738,250</b>       |
| <b>EXPENDITURES:</b>                         |                         |                         |                         |                            |                         |
| <i>Personnel</i>                             | \$ 418,141              | \$ 530,342              | \$ 552,300              | \$ 524,200                 | \$ 546,800              |
| <i>Operations</i>                            | 116,595                 | 118,595                 | 177,150                 | 134,801                    | 170,250                 |
| <i>Capital</i>                               | 4,044                   | 4,044                   | 10,000                  | 6,000                      | 17,500                  |
| <i>Debt Service</i>                          | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter-Fund Transfers</i>                  | 12,400                  | 12,400                  | 11,300                  | 11,300                     | 3,700                   |
| <b>TOTAL</b>                                 | <b>\$ 551,180</b>       | <b>\$ 665,381</b>       | <b>\$ 750,750</b>       | <b>\$ 676,301</b>          | <b>\$ 738,250</b>       |
| <b>Revenue Over (Under)<br/>Expenditures</b> | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>                | <b>\$ 0</b>             |
| <b>End. Cash Balance</b>                     |                         |                         |                         |                            | <b>\$ 0</b>             |

**SUPPORTING DETAIL FOR LEGISLATIVE/ADMINISTRATIVE SERVICES**

|                                   | FTE YEARS<br>17-18 | FTE YEARS<br>18-19 | ACTUAL<br>16-17 | BUDGET<br>17-18 | EST. ACT.<br>17-18 | BUDGET<br>18-19 |
|-----------------------------------|--------------------|--------------------|-----------------|-----------------|--------------------|-----------------|
| <b>Personnel Detail</b>           |                    |                    |                 |                 |                    |                 |
| Mayor                             | 1.00               | 1.00               |                 |                 |                    |                 |
| Aldermen                          | 8.00               | 8.00               |                 |                 |                    |                 |
| City Clerk                        | 0.85               | 0.85               |                 |                 |                    |                 |
| City Treasurer                    | 1.00               | 1.00               |                 |                 |                    |                 |
| Elected Salaries                  |                    |                    | \$ 82,359       | \$ 83,000       | \$ 85,400          | \$ 90,000       |
| City Administrator                | 0.85               | 0.85               |                 |                 |                    |                 |
| Controller                        | 0.80               | 0.80               |                 |                 |                    |                 |
| Accountant                        | 0.80               | 0.80               |                 |                 |                    |                 |
| HR/Cust. Serv. Supervisor         | 0.70               | 0.70               |                 |                 |                    |                 |
| Customer Serv. Specialist         | 0.25               | 0.25               |                 |                 |                    |                 |
| Regular Salaries                  |                    |                    | 257,344         | 310,000         | 270,000            | 320,000         |
| P-T Accountant                    | 0.00               | 0.00               |                 |                 |                    |                 |
| Part Time Wages                   |                    |                    | 34,702          | 0               | 36,000             | 0               |
| Overtime                          |                    |                    | 16,641          | 10,000          | 10,000             | 10,000          |
| Unused Sick Time                  |                    |                    | 2,786           | 4,800           | 2,100              | 5,000           |
| Group Insurance                   |                    |                    | 114,230         | 121,000         | 98,000             | 99,000          |
| Retiree Health Insurance          |                    |                    | 17,801          | 18,500          | 18,000             | 18,000          |
| Health Savings Plan Contribution  |                    |                    | 3,296           | 3,400           | 3,600              | 3,500           |
| Workers Comp. Insurance           |                    |                    | 573             | 500             | 500                | 600             |
| Unemployment Insurance Tax        |                    |                    | 610             | 1,100           | 600                | 700             |
| TOTAL FTE YEARS                   | 14.25              | 14.25              |                 |                 |                    |                 |
| TOTAL PERSONNEL                   |                    |                    | \$ 530,342      | \$ 552,300      | \$ 524,200         | \$ 546,800      |
| <b>Operations Detail</b>          |                    |                    |                 |                 |                    |                 |
| Repair & Maint.-Equip. (Contr.)   |                    |                    | \$ 1,915        | \$ 2,500        | \$ 2,510           | \$ 2,500        |
| Engineering Fees                  |                    |                    | 0               | 0               | 0                  | 0               |
| Legal Fees                        |                    |                    | 7,082           | 20,000          | 22,000             | 20,000          |
| Liquor Code Enforce.-Legal        |                    |                    | 200             | 3,000           | 0                  | 2,000           |
| Data Processing Support           |                    |                    | 26,207          | 30,200          | 28,000             | 30,000          |
| Professional Fees                 |                    |                    | 8,300           | 10,000          | 8,600              | 9,200           |
| Animal Control                    |                    |                    | 13,360          | 14,000          | 13,360             | 14,000          |
| Postage Expense                   |                    |                    | 2,269           | 5,800           | 3,925              | 5,500           |
| Communications                    |                    |                    | 14,576          | 2,000           | 7,085              | 6,600           |
| Publishing Fees                   |                    |                    | 591             | 1,000           | 400                | 800             |
| Printing Fees                     |                    |                    | 3,450           | 8,000           | 4,240              | 8,000           |
| Recruitment                       |                    |                    | 0               | 500             | 100                | 500             |
| Membership Dues                   |                    |                    | 5,667           | 7,400           | 6,100              | 6,800           |
| Training-Elected Officials        |                    |                    | 796             | 14,000          | 5,100              | 14,000          |
| Training-Staff                    |                    |                    | 503             | 4,800           | 1,325              | 5,000           |
| Subscriptions                     |                    |                    | 291             | 400             | 400                | 400             |
| Reference Materials/Manuals       |                    |                    | 235             | 700             | 420                | 700             |
| Software                          |                    |                    | 1,773           | 3,800           | 1,000              | 3,500           |
| Surety Bond Expenses              |                    |                    | 984             | 1,100           | 506                | 600             |
| Lease/Rent Expense                |                    |                    | 3,231           | 3,500           | 3,430              | 3,500           |
| Repair & Maint.-Equip. (Comm.)    |                    |                    | 980             | 1,900           | 1,500              | 1,800           |
| Office Supplies                   |                    |                    | 5,032           | 6,000           | 5,000              | 5,500           |
| Misc. Equip.                      |                    |                    | 3,231           | 2,000           | 1,800              | 2,000           |
| Taxes- Other                      |                    |                    | 0               | 50              | 0                  | 50              |
| Misc. Expenses                    |                    |                    | 5,999           | 8,500           | 8,000              | 9,000           |
| Grant Disbursement                |                    |                    | 0               | 0               | 0                  | 0               |
| City Administrator Expense        |                    |                    | 0               | 5,000           | 0                  | 2,500           |
| Community Support                 |                    |                    | 1,247           | 2,500           | 2,000              | 2,500           |
| Yard Waste Stickers               |                    |                    | 8,000           | 8,000           | 8,000              | 8,000           |
| Contingency                       |                    |                    | 0               | 10,000          | 0                  | 5,000           |
| Bad Debt Expense                  |                    |                    | 2,676           | 500             | 0                  | 500             |
| TOTAL OPERATIONS                  |                    |                    | \$ 118,595      | \$ 177,150      | \$ 134,801         | \$ 170,250      |
| <b>Capital Detail</b>             |                    |                    |                 |                 |                    |                 |
| Purchase:                         |                    |                    |                 |                 |                    |                 |
| Building                          |                    |                    | \$ 0            | \$ 0            | \$ 0               | \$ 0            |
| Building Engineering              |                    |                    | 0               | 0               | 0                  | 0               |
| Equipment                         |                    |                    | 4,044           | 10,000          | 6,000              | 17,500          |
| TOTAL CAPITAL                     |                    |                    | \$ 4,044        | \$ 10,000       | \$ 6,000           | \$ 17,500       |
| <b>Debt Service Detail</b>        |                    |                    |                 |                 |                    |                 |
| N/A                               |                    |                    | \$ 0            | \$ 0            | \$ 0               | \$ 0            |
| TOTAL DEBT SERVICE                |                    |                    | \$ 0            | \$ 0            | \$ 0               | \$ 0            |
| <b>Inter-Fund Transfer Detail</b> |                    |                    |                 |                 |                    |                 |
| MERF                              |                    |                    | \$ 7,400        | \$ 6,300        | \$ 6,300           | \$ 3,400        |
| Capital Replacement Fund          |                    |                    | 5,000           | 5,000           | 5,000              | 300             |
| TOTAL INTER-FUND TRANSFERS        |                    |                    | \$ 12,400       | \$ 11,300       | \$ 11,300          | \$ 3,700        |
| TOTAL EXPENDITURES                |                    |                    | \$ 665,381      | \$ 750,750      | \$ 676,301         | \$ 738,250      |

**CITY HALL  
REVENUE/EXPENDITURE SUMMARY**

|                             | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|-----------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b>Beg. Cash Balance</b>    | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>REVENUES:</b>            |                         |                         |                         |                            |                         |
| <i>T/F From:</i>            |                         |                         |                         |                            |                         |
| <i>GF Unrestr.</i>          | \$ 84,162               | \$ 74,793               | \$ 86,688               | \$ 76,328                  | \$ 85,248               |
| <i>Water</i>                | 6,951                   | 7,352                   | 9,320                   | 7,925                      | 9,240                   |
| <i>Sewer</i>                | 6,951                   | 7,352                   | 9,320                   | 7,925                      | 9,240                   |
| <b>TOTAL</b>                | \$ 98,064               | \$ 89,497               | \$ 105,328              | \$ 92,178                  | \$ 103,728              |
| <b>EXPENDITURES:</b>        |                         |                         |                         |                            |                         |
| <i>Personnel</i>            | \$ 43,586               | \$ 44,634               | \$ 58,400               | \$ 46,900                  | \$ 57,600               |
| <i>Operations</i>           | 26,293                  | 28,886                  | 34,800                  | 32,350                     | 34,800                  |
| <i>Capital</i>              | 28,185                  | 12,852                  | 2,300                   | 3,100                      | 1,500                   |
| <i>Debt Service</i>         | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter-Fund T/F</i>       | 0                       | 3,125                   | 9,828                   | 9,828                      | 9,828                   |
| <b>TOTAL</b>                | \$ 98,064               | \$ 89,497               | \$ 105,328              | \$ 92,178                  | \$ 103,728              |
| <b>Revenue Over (Under)</b> |                         |                         |                         |                            |                         |
| <b>Expenditures</b>         | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>End. Cash Balance</b>    |                         |                         |                         |                            | \$ 0                    |

**SUPPORTING DETAIL FOR CITY HALL**

|                                          | <b>FTE YEARS<br/>17-18</b> | <b>FTE YEARS<br/>18-19</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>18-19</b> | <b>BUDGET<br/>19-20</b> |
|------------------------------------------|----------------------------|----------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b><u>Personnel Detail</u></b>           |                            |                            |                         |                         |                            |                         |
| <i>Custodian</i>                         | 1.00                       | 1.00                       |                         |                         |                            |                         |
| <i>Regular Salaries</i>                  |                            |                            | \$ 42,240               | \$ 44,000               | \$ 44,500                  | \$ 45,500               |
| <i>Overtime</i>                          |                            |                            | 61                      | 0                       | 0                          | 0                       |
| <i>Part-time Salaries</i>                |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <i>Unused Sick Time</i>                  |                            |                            | 163                     | 700                     | 400                        | 700                     |
| <i>Group Insurance</i>                   |                            |                            | 0                       | 11,000                  | 0                          | 9,000                   |
| <i>Retiree Health Insurance</i>          |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <i>Health Savings Plan Contribution</i>  |                            |                            | 372                     | 800                     | 400                        | 800                     |
| <i>Unemployment Insurance Tax</i>        |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <i>Workers Comp. Insurance</i>           |                            |                            | 1,486                   | 1,400                   | 1,200                      | 1,100                   |
| <i>Uniform Rental</i>                    |                            |                            | 312                     | 500                     | 400                        | 500                     |
| <b>TOTAL FTE YEARS</b>                   | <b>1.00</b>                | <b>1.00</b>                |                         |                         |                            |                         |
| <b>TOTAL PERSONNEL</b>                   |                            |                            | \$ 44,634               | \$ 58,400               | \$ 46,900                  | \$ 57,600               |
| <b><u>Operations Detail</u></b>          |                            |                            |                         |                         |                            |                         |
| <i>R/M Building (Cont.)</i>              |                            |                            | \$ 3,587                | \$ 4,100                | \$ 6,100                   | \$ 4,600                |
| <i>R/M Equipment (Cont.)</i>             |                            |                            | 2,578                   | 3,300                   | 2,950                      | 3,000                   |
| <i>Communications</i>                    |                            |                            | 11,224                  | 11,500                  | 11,500                     | 11,600                  |
| <i>Recruitment</i>                       |                            |                            | 0                       | 200                     | 0                          | 200                     |
| <i>Electricity</i>                       |                            |                            | 4,838                   | 6,200                   | 5,000                      | 6,000                   |
| <i>Heating</i>                           |                            |                            | 1,493                   | 1,900                   | 1,600                      | 1,900                   |
| <i>Property Insurance</i>                |                            |                            | 1,817                   | 2,100                   | 1,900                      | 2,000                   |
| <i>R/M - Buildings (Comm.)</i>           |                            |                            | 1,166                   | 1,000                   | 600                        | 1,000                   |
| <i>R/M-Equipment (Comm.)</i>             |                            |                            | 100                     | 500                     | 0                          | 500                     |
| <i>Operating Supplies</i>                |                            |                            | 718                     | 1,500                   | 800                        | 1,500                   |
| <i>Misc. Equipment</i>                   |                            |                            | 220                     | 1,000                   | 500                        | 1,000                   |
| <i>Janitorial Supplies</i>               |                            |                            | 905                     | 1,000                   | 1,000                      | 1,000                   |
| <i>Misc. Expenses</i>                    |                            |                            | 240                     | 500                     | 400                        | 500                     |
| <b>TOTAL OPERATIONS</b>                  |                            |                            | \$ 28,886               | \$ 34,800               | \$ 32,350                  | \$ 34,800               |
| <b><u>Capital Detail</u></b>             |                            |                            |                         |                         |                            |                         |
| <b><u>Purchase:</u></b>                  |                            |                            |                         |                         |                            |                         |
| <i>Bldg./Property</i>                    |                            |                            | \$ 12,852               | \$ 2,300                | \$ 3,100                   | \$ 0                    |
| <i>Equipment</i>                         |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <i>System Engineering</i>                |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <i>Landscaping</i>                       |                            |                            | 0                       | 0                       | 0                          | 1,500                   |
| <b>TOTAL CAPITAL</b>                     |                            |                            | \$ 12,852               | \$ 2,300                | \$ 3,100                   | \$ 1,500                |
| <b><u>Debt Service Detail</u></b>        |                            |                            |                         |                         |                            |                         |
| <i>N/A</i>                               |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>TOTAL DEBT SERVICE</b>                |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b><u>Inter-Fund Transfer Detail</u></b> |                            |                            |                         |                         |                            |                         |
| <i>T/F to Capital Replacement Fund</i>   |                            |                            | \$ 3,125                | \$ 9,828                | \$ 9,828                   | \$ 9,828                |
| <b>TOTAL INTER-FUND TRANSFERS</b>        |                            |                            | \$ 3,125                | \$ 9,828                | \$ 9,828                   | \$ 9,828                |
| <b>TOTAL EXPENDITURES</b>                |                            |                            | \$ 89,497               | \$ 105,328              | \$ 92,178                  | \$ 103,728              |

**STREETS  
REVENUE/EXPENDITURE SUMMARY**

|                                     | ACTUAL<br>15-16     | ACTUAL<br>16-17     | BUDGET<br>17-18     | EST. ACT.<br>17-18  | BUDGET<br>18-19     |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Beg. Cash Balance                   |                     |                     | \$ 0                | \$ 0                | \$ 0                |
| <b>REVENUES:</b>                    |                     |                     |                     |                     |                     |
| <i>Tax:</i>                         |                     |                     |                     |                     |                     |
| <i>Street</i>                       | \$ 0                | \$ 0                | \$ 0                | \$ 0                | \$ 0                |
| <i>Property Repl.</i>               | 6,880               | 7,964               | 7,000               | 6,000               | 7,000               |
| <i>Fee:</i>                         |                     |                     |                     |                     |                     |
| <i>Sidewalk Reim.</i>               | 1,647               | 1,845               | 2,000               | 4,000               | 2,000               |
| <i>Curb &amp; Gutter Rest.</i>      | 0                   | 0                   | 0                   | 0                   | 0                   |
| <i>Road and Bridge</i>              | 181,758             | 200,484             | 203,000             | 212,777             | 220,000             |
| <i>Grant Proceeds</i>               | 16,080              | 2,500               | 0                   | 0                   | 0                   |
| <i>Insurance Proceeds</i>           | 0                   | 0                   | 0                   | 0                   | 0                   |
| <i>Recycling Grant</i>              | 16,254              | 16,254              | 16,000              | 16,000              | 16,000              |
| <i>Miscellaneous</i>                | 6,214               | 10,080              | 6,000               | 22,500              | 20,000              |
| <b>TOTAL COLLECTIONS</b>            | <b>228,833</b>      | <b>239,127</b>      | <b>234,000</b>      | <b>261,277</b>      | <b>265,000</b>      |
| <i>T/F From:</i>                    |                     |                     |                     |                     |                     |
| <i>GF Unrestricted</i>              | 1,373,364           | 1,623,681           | 4,091,219           | 4,054,867           | 2,766,701           |
| <i>Water Fund</i>                   | 0                   | 1,608               | 0                   | 0                   | 0                   |
| <i>Sewer Fund</i>                   | 0                   | 3,608               | 0                   | 0                   | 0                   |
| <i>GF Telecom Fund</i>              | 0                   | 0                   | 0                   | 0                   | 0                   |
| <i>BMSR Grant</i>                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| <i>Mallard Crossing SSA</i>         | 0                   | 0                   | 0                   | 0                   | 0                   |
| <b>TOTAL BUDG. FUNDS</b>            | <b>\$ 1,602,197</b> | <b>\$ 1,868,024</b> | <b>\$ 4,325,219</b> | <b>\$ 4,316,144</b> | <b>\$ 3,031,701</b> |
| <b>EXPENDITURES:</b>                |                     |                     |                     |                     |                     |
| <i>Personnel</i>                    | \$ 738,277          | \$ 773,769          | \$ 865,600          | \$ 827,400          | \$ 817,900          |
| <i>Operations</i>                   | 355,412             | 474,139             | 572,650             | 433,610             | 630,150             |
| <i>Capital</i>                      | 19,281              | 15,915              | 2,166,700           | 2,495,250           | 1,200,500           |
| <i>Debt Service</i>                 | 0                   | 0                   | 0                   | 0                   | 0                   |
| <i>Inter T/F</i>                    | 496,532             | 604,638             | 729,269             | 575,884             | 399,151             |
| <b>TOTAL</b>                        | <b>\$ 1,609,502</b> | <b>\$ 1,868,461</b> | <b>\$ 4,334,219</b> | <b>\$ 4,332,144</b> | <b>\$ 3,047,701</b> |
| Revenue Over (Under)                |                     |                     |                     |                     |                     |
| Expenditures                        | \$ (7,305)          | \$ (437)            | \$ (9,000)          | \$ (16,000)         | \$ (16,000)         |
| <b>RECYCLING GRANT</b>              |                     |                     |                     |                     |                     |
| <i>Recycling Grant BB</i>           | \$ (11,859)         | \$ (19,164)         | \$ (19,479)         | \$ (19,601)         | \$ (48,601)         |
| <i>Revenue</i>                      | 16,254              | 16,254              | 16,000              | 16,000              | 16,000              |
| <i>Expenditures</i>                 | 23,559              | 16,691              | 25,000              | 45,000              | 53,000              |
| <i>Recycling Grant EB</i>           | \$ (19,164)         | \$ (19,601)         | \$ (28,479)         | \$ (48,601)         | \$ (85,601)         |
| From Recycling Grant                | \$ 7,305            | \$ 437              | \$ 9,000            | \$ 16,000           | \$ 16,000           |
| <i>(limited to amount of grant)</i> |                     |                     |                     |                     |                     |
| End. Cash Balance                   |                     |                     |                     |                     | \$ 0                |

## SUPPORTING DETAIL FOR STREETS

|                                    | FTE YEARS<br>17-18 | FTE YEARS<br>18-19 | ACTUAL<br>16-17 | BUDGET<br>17-18 | EST.ACT.<br>17-18 | BUDGET<br>18-19 |
|------------------------------------|--------------------|--------------------|-----------------|-----------------|-------------------|-----------------|
| <b>Personnel Detail</b>            |                    |                    |                 |                 |                   |                 |
| Public Works Director              | 0.50               | 0.50               |                 |                 |                   |                 |
| Public Works Manager               | 0.60               | 0.60               |                 |                 |                   |                 |
| Street Supervisor                  | 0.85               | 0.85               |                 |                 |                   |                 |
| Water/Sewer Distr. Supv.           | 0.10               | 0.10               |                 |                 |                   |                 |
| Street Foreman                     | 1.00               | 1.00               |                 |                 |                   |                 |
| Laborers                           | 5.45               | 5.45               |                 |                 |                   |                 |
| STP Operator                       | 0.05               | 0.05               |                 |                 |                   |                 |
| Customer Serv. Specialist          | 0.25               | 0.25               |                 |                 |                   |                 |
| Regular Salaries                   |                    |                    | \$ 458,751      | \$ 485,000      | \$ 499,000        | 505,000         |
| Alloc. to Recycling Grant          |                    |                    | (11,451)        | (12,000)        | (25,800)          | (27,000)        |
| PW Seasonal                        | 0.50               | 0.50               |                 |                 |                   |                 |
| Grounds Mtnce.                     | 0.85               | 0.85               |                 |                 |                   |                 |
| Part-Time Wages                    |                    |                    | 21,362          | 35,000          | 36,000            | 36,000          |
| Overtime                           |                    |                    | 21,708          | 32,000          | 22,000            | 28,000          |
| Standby                            |                    |                    | 4,293           | 5,000           | 4,800             | 5,000           |
| Unused Sick Time                   |                    |                    | 4,823           | 7,500           | 4,900             | 4,800           |
| Group Insurance                    |                    |                    | 184,361         | 211,000         | 200,000           | 175,000         |
| Retiree Health Insurance           |                    |                    | 35,521          | 45,000          | 36,000            | 36,000          |
| Health Savings Plan Contribution   |                    |                    | 4,520           | 5,500           | 5,700             | 6,400           |
| Workers Comp. Insurance            |                    |                    | 44,081          | 45,000          | 38,000            | 42,000          |
| Uniform Rental                     |                    |                    | 3,869           | 3,600           | 4,200             | 4,000           |
| Unemployment Insurance Tax         |                    |                    | 1,933           | 3,000           | 2,600             | 2,700           |
| TOTAL FTE YEARS                    | 10.15              | 10.15              |                 |                 |                   |                 |
| TOTAL PERSONNEL                    |                    |                    | \$ 773,769      | \$ 865,600      | \$ 827,400        | \$ 817,900      |
| <b>Operations Detail</b>           |                    |                    |                 |                 |                   |                 |
| R/M Building - Cont.               |                    |                    | \$ 4,223        | \$ 28,700       | \$ 14,500         | \$ 19,500       |
| R/M Equipment - Cont.              |                    |                    | 1,343           | 1,500           | 2,350             | 2,500           |
| R/M Sidewalk Repl. - Cont.         |                    |                    | 14,547          | 20,000          | 17,500            | 20,000          |
| R/M Streetscaping - Cont.          |                    |                    | 12,266          | 22,500          | 16,600            | 22,500          |
| R/M Street Misc. - Cont.           |                    |                    | 104,085         | 82,000          | 12,000            | 78,500          |
| Engineering Fees                   |                    |                    | 0               | 25,000          | 0                 | 10,000          |
| Legal Fees                         |                    |                    | 1,672           | 6,500           | 6,250             | 6,500           |
| Drug/Alcohol Testing               |                    |                    | 299             | 500             | 100               | 300             |
| Data Processing Support            |                    |                    | 1,333           | 2,500           | 1,300             | 1,500           |
| Professional Fees                  |                    |                    | 4,458           | 10,000          | 10,500            | 12,500          |
| Communications                     |                    |                    | 10,173          | 10,500          | 11,100            | 11,500          |
| Printing/Advertising               |                    |                    | 1,479           | 1,500           | 1,000             | 1,250           |
| Membership Dues                    |                    |                    | 0               | 1,000           | 1,085             | 1,100           |
| Training                           |                    |                    | 317             | 1,000           | 2,000             | 2,000           |
| Ref. Materials/Manuals             |                    |                    | 150             | 250             | 250               | 250             |
| Software                           |                    |                    | 1,533           | 2,500           | 2,550             | 2,750           |
| Electricity                        |                    |                    | 78,433          | 70,000          | 65,000            | 72,500          |
| Heating                            |                    |                    | 8,790           | 10,000          | 7,500             | 10,000          |
| Property Insurance                 |                    |                    | 4,752           | 5,200           | 5,000             | 5,300           |
| Lease/Rent Expense                 |                    |                    | 9,140           | 20,000          | 10,400            | 28,200          |
| R/M Buildings - Comm.              |                    |                    | 6,949           | 1,500           | 1,000             | 1,500           |
| R/M Equipment - Comm.              |                    |                    | 2,312           | 3,500           | 3,500             | 3,500           |
| R/M Asphalt - Comm.                |                    |                    | 16,061          | 25,000          | 17,500            | 25,000          |
| R/M Pavement Marking - Comm.       |                    |                    | 5,493           | 8,500           | 6,125             | 8,500           |
| R/M Snow/Ice Control - Comm.       |                    |                    | 44,301          | 57,500          | 57,000            | 100,000         |
| R/M Sand/Gravel - Comm.            |                    |                    | 6,251           | 13,500          | 12,500            | 16,000          |
| R/M Concrete & Flowable - Comm.    |                    |                    | 23,811          | 25,000          | 28,500            | 30,000          |
| R/M Street Misc. - Comm.           |                    |                    | 65,151          | 65,000          | 50,000            | 55,000          |
| Office Supplies                    |                    |                    | 183             | 500             | 500               | 500             |
| Operating Supplies                 |                    |                    | 4,545           | 5,000           | 4,500             | 5,000           |
| Health & Safety Equipment          |                    |                    | 2,944           | 3,250           | 3,250             | 3,500           |
| Misc. Equipment                    |                    |                    | 12,774          | 8,250           | 8,250             | 10,000          |
| Recycling Grant Expenses           |                    |                    | 16,691          | 25,000          | 45,000            | 53,000          |
| Misc. Expenses                     |                    |                    | 7,680           | 10,000          | 9,000             | 10,000          |
| TOTAL OPERATIONS                   |                    |                    | \$ 474,139      | \$ 572,650      | \$ 433,610        | \$ 630,150      |
| <b>Capital Detail</b>              |                    |                    |                 |                 |                   |                 |
| <b>Purchase:</b>                   |                    |                    |                 |                 |                   |                 |
| Equipment                          |                    |                    | \$ 15,915       | \$ 30,000       | \$ 28,000         | \$ 35,000       |
| Bld./Property                      |                    |                    | 0               | 355,000         | 250,000           | 213,000         |
| System Construction                |                    |                    | 0               | 1,496,000       | 2,205,500         | 775,000         |
| System Engineering                 |                    |                    | 0               | 277,700         | 10,000            | 170,000         |
| System Legal                       |                    |                    | 0               | 8,000           | 0                 | 5,000           |
| Traffic Signals                    |                    |                    | 0               | 0               | 1,750             | 2,500           |
| TOTAL CAPITAL                      |                    |                    | \$ 15,915       | \$ 2,166,700    | \$ 2,495,250      | \$ 1,200,500    |
| <b>Debt Service Detail</b>         |                    |                    |                 |                 |                   |                 |
| N/A                                |                    |                    | \$ 0            | \$ 0            | \$ 0              | \$ 0            |
| TOTAL DEBT SERVICE                 |                    |                    | \$ 0            | \$ 0            | \$ 0              | \$ 0            |
| <b>Inter-Fund Transfer Detail</b>  |                    |                    |                 |                 |                   |                 |
| S. Cummings DS Fund                |                    |                    | \$ 63,967       | \$ 63,967       | \$ 63,355         | \$ 0            |
| Cruger Rd. DS Fund                 |                    |                    | 73,665          | 69,665          | 69,665            | 0               |
| MFT                                |                    |                    | 0               | 0               | 0                 | 0               |
| MERF                               |                    |                    | 455,000         | 427,000         | 427,000           | 390,000         |
| Capital Replacement Fund           |                    |                    | 8,456           | 6,637           | 6,637             | 9,151           |
| Beverly Manor Safe Rtes to Schools |                    |                    | 3,550           | 0               | 9,227             | 0               |
| Mallard Crossing SSA               |                    |                    | 0               | 0               | 0                 | 0               |
| Recreation Trail Ext.              |                    |                    | 0               | 162,000         | 0                 | 0               |
| TOTAL INTER-FUND TRANSFERS         |                    |                    | \$ 604,638      | \$ 729,269      | \$ 575,884        | \$ 399,151      |
| TOTAL EXPENDITURES                 |                    |                    | \$ 1,868,461    | \$ 4,334,219    | \$ 4,332,144      | \$ 3,047,701    |

**POLICE**  
**REVENUE/EXPENDITURE SUMMARY**

|                                      | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|--------------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| Beg. Cash Balance                    |                         |                         | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>REVENUES:</b>                     |                         |                         |                         |                            |                         |
| <i>Tax:</i>                          |                         |                         |                         |                            |                         |
| <i>Property</i>                      | \$ 308,189              | \$ 360,251              | \$ 500,000              | \$ 497,316                 | \$ 535,700              |
| <i>Property Repl.</i>                | 10,421                  | 19,370                  | 13,000                  | 16,000                     | 15,000                  |
| <i>Special Events</i>                | 19,186                  | 8,764                   | 15,000                  | 12,000                     | 10,000                  |
| <i>Misc. Income</i>                  | 1,375                   | 833                     | 1,200                   | 2,000                      | 1,500                   |
| <i>Sale of Equipment</i>             | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Grant Proceeds</i>                | 0                       | 0                       | 0                       | 300                        | 1,900                   |
| <i>Training Reimbur.</i>             | 21,666                  | 9,797                   | 24,000                  | 28,000                     | 24,000                  |
| <i>Reimb. from WCHS</i>              | 72,872                  | 73,295                  | 75,500                  | 74,844                     | 77,100                  |
| <b>TOTAL COLLECTIONS</b>             | <b>\$ 433,709</b>       | <b>\$ 472,310</b>       | <b>\$ 628,700</b>       | <b>\$ 630,460</b>          | <b>\$ 665,200</b>       |
| <i>T/F From:</i>                     |                         |                         |                         |                            |                         |
| <i>GF Unrestr.</i>                   | 3,124,092               | 3,476,204               | 3,813,108               | 3,687,909                  | 3,681,687               |
| <i>Pol. Spec. Proj.</i>              | 0                       | 8,409                   | 46,000                  | 9,435                      | 36,900                  |
| <b>TOTAL</b>                         | <b>\$ 3,557,801</b>     | <b>\$ 3,956,923</b>     | <b>\$ 4,487,808</b>     | <b>\$ 4,327,804</b>        | <b>\$ 4,383,787</b>     |
| <b>EXPENDITURES:</b>                 |                         |                         |                         |                            |                         |
| <i>Personnel</i>                     | 3,087,396               | 3,425,695               | 3,816,800               | 3,739,016                  | 3,673,200               |
| <i>Operations</i>                    | 205,941                 | 261,751                 | 320,440                 | 260,495                    | 320,225                 |
| <i>Capital</i>                       | 4,464                   | 8,409                   | 65,500                  | 43,225                     | 114,400                 |
| <i>Debt Service</i>                  | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter-Fund Transfers</i>          | 260,000                 | 261,068                 | 285,068                 | 285,068                    | 275,962                 |
| <b>TOTAL</b>                         | <b>\$ 3,557,801</b>     | <b>\$ 3,956,923</b>     | <b>\$ 4,487,808</b>     | <b>\$ 4,327,804</b>        | <b>\$ 4,383,787</b>     |
| Revenue Over (Under)<br>Expenditures | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| End. Cash Balance                    |                         |                         |                         |                            | \$ 0                    |

**SUPPORTING DETAIL FOR POLICE**

|                                   | FTE YEARS<br>17-18 | FTE YEARS<br>18-19 | ACTUAL<br>16-17 | BUDGET<br>17-18 | EST. ACT.<br>17-18 | BUDGET<br>18-19 |
|-----------------------------------|--------------------|--------------------|-----------------|-----------------|--------------------|-----------------|
| <b>Personnel Detail</b>           |                    |                    |                 |                 |                    |                 |
| Police Chief                      | 1.00               | 1.00               |                 |                 |                    |                 |
| Master Sergeant/Deputy Chief      | 1.00               | 1.00               |                 |                 |                    |                 |
| Sergeants                         | 4.00               | 4.00               |                 |                 |                    |                 |
| Patrol Officers                   | 15.00              | 16.00              |                 |                 |                    |                 |
| Police Services Admin. Officer    | 1.00               | 1.00               |                 |                 |                    |                 |
| Dispatchers                       | 6.00               | 3.50               |                 |                 |                    |                 |
| Records Clerk/Admin. Assistant    | 1.00               | 1.00               |                 |                 |                    |                 |
| Regular Salaries                  |                    |                    |                 |                 |                    |                 |
| Officers                          |                    |                    | \$ 1,413,148    | \$ 1,500,000    | \$ 1,525,000       | \$ 1,600,000    |
| Dispatchers/Administrative        |                    |                    | 376,361         | 400,000         | 365,000            | 290,000         |
| P-T Records Clerk                 | 0.00               | 0.00               |                 |                 |                    |                 |
| P-T Salaries                      |                    |                    |                 |                 |                    |                 |
| P-T Dispatchers                   | 2.25               | 1.30               | 85,015          | 96,500          | 90,000             | 65,000          |
| P-T Officers                      | 1.35               | 1.35               | 46,372          | 50,000          | 62,500             | 59,000          |
| Overtime-Officers                 |                    |                    | 227,577         | 275,000         | 310,000            | 275,000         |
| Overtime-Dispatchers              |                    |                    | 47,897          | 50,000          | 66,000             | 60,000          |
| Unused Sick Time                  |                    |                    | 6,970           | 17,000          | 25,000             | 35,000          |
| Group Insurance                   |                    |                    | 679,942         | 720,000         | 600,000            | 565,000         |
| Retiree Health Insurance          |                    |                    | 74,161          | 88,000          | 88,000             | 74,000          |
| Health Savings Plan Contribution  |                    |                    | 24,062          | 25,000          | 26,000             | 27,000          |
| Workers Comp. Insurance           |                    |                    | 41,132          | 42,000          | 32,000             | 33,000          |
| Clothing Allowance                |                    |                    | 17,437          | 32,000          | 29,000             | 32,000          |
| Unemployment Insurance Tax        |                    |                    | 6,000           | 8,300           | 7,200              | 7,500           |
| Police Pension Expense            |                    |                    | 379,621         | 513,000         | 513,316            | 550,700         |
| TOTAL FTE YEARS                   | 32.60              | 30.15              |                 |                 |                    |                 |
| TOTAL PERSONNEL                   |                    |                    | \$ 3,425,695    | \$ 3,816,800    | \$ 3,739,016       | \$ 3,673,200    |
| <b>Operations Detail</b>          |                    |                    |                 |                 |                    |                 |
| R/M Building-Cont.                |                    |                    | \$ 18,719       | \$ 21,100       | \$ 28,200          | \$ 27,145       |
| R/M Equipment-Cont.               |                    |                    | 14,228          | 14,985          | 22,450             | 15,745          |
| Legal Fees                        |                    |                    | 82,963          | 85,000          | 55,300             | 75,000          |
| Data Processing Support           |                    |                    | 18,424          | 8,000           | 8,200              | 9,200           |
| Professional Fees                 |                    |                    | 23              | 11,600          | 150                | 13,000          |
| Postage Expense                   |                    |                    | 1,173           | 1,200           | 1,520              | 1,800           |
| Communications                    |                    |                    | 22,080          | 23,850          | 23,280             | 26,175          |
| Publishing Fees                   |                    |                    | 30              | 500             | 200                | 700             |
| Printing Fees                     |                    |                    | 2,392           | 2,500           | 2,500              | 5,000           |
| Recruitment                       |                    |                    | 773             | 1,000           | 1,000              | 5,000           |
| Membership Dues                   |                    |                    | 6,293           | 8,530           | 7,290              | 8,685           |
| Training                          |                    |                    | 16,356          | 47,200          | 25,625             | 44,545          |
| Subscriptions                     |                    |                    | 551             | 1,100           | 485                | 1,300           |
| Reference Materials/Manuals       |                    |                    | 0               | 0               | 295                | 295             |
| Software                          |                    |                    | 7,168           | 14,200          | 12,810             | 7,000           |
| Property Insurance                |                    |                    | 5,268           | 6,100           | 5,800              | 6,500           |
| Electricity                       |                    |                    | 13,450          | 13,500          | 12,100             | 13,500          |
| Heating                           |                    |                    | 1,542           | 2,500           | 870                | 1,500           |
| Lease/Rent Expense                |                    |                    | 6,204           | 6,775           | 5,835              | 6,935           |
| R/M Buildings-Comm.               |                    |                    | 707             | 2,000           | 380                | 2,000           |
| R/M Equipment-Comm.               |                    |                    | 1,536           | 3,000           | 775                | 2,500           |
| Office Supplies                   |                    |                    | 2,606           | 4,000           | 3,075              | 4,000           |
| Operating Supplies                |                    |                    | 2,444           | 3,000           | 2,300              | 4,000           |
| Misc. Equipment                   |                    |                    | 15,586          | 10,000          | 10,000             | 8,000           |
| Janitorial Supplies               |                    |                    | 1,322           | 1,300           | 1,320              | 1,400           |
| Misc. Expenses                    |                    |                    | 5,919           | 6,500           | 9,520              | 8,000           |
| Firearms Training                 |                    |                    | 13,619          | 15,000          | 12,875             | 15,300          |
| Police Commission Expense         |                    |                    | 375             | 6,000           | 6,340              | 6,000           |
| Misc. Grant Disbursement          |                    |                    | 0               | 0               | 0                  | 0               |
| TOTAL OPERATIONS                  |                    |                    | \$ 261,751      | \$ 320,440      | \$ 260,495         | \$ 320,225      |
| <b>Capital Detail</b>             |                    |                    |                 |                 |                    |                 |
| Purchase:                         |                    |                    |                 |                 |                    |                 |
| Equipment                         |                    |                    | \$ 8,409        | \$ 65,500       | \$ 43,225          | \$ 114,400      |
| Constr. Engineering               |                    |                    | 0               | 0               | 0                  | 0               |
| TOTAL CAPITAL                     |                    |                    | \$ 8,409        | \$ 65,500       | \$ 43,225          | \$ 114,400      |
| <b>Debt Service Detail</b>        |                    |                    |                 |                 |                    |                 |
| N/A                               |                    |                    | \$ 0            | \$ 0            | \$ 0               | \$ 0            |
| TOTAL DEBT SERVICE                |                    |                    | \$ 0            | \$ 0            | \$ 0               | \$ 0            |
| <b>Inter-Fund Transfer Detail</b> |                    |                    |                 |                 |                    |                 |
| Police Special Proj. - DARE       |                    |                    | \$ 0            | \$ 0            | \$ 0               | \$ 500          |
| Capital Replacement Fund          |                    |                    | 13,068          | 13,068          | 13,068             | 20,462          |
| MERF                              |                    |                    | 248,000         | 272,000         | 272,000            | 255,000         |
| TOTAL INTER-FUND TRANSFERS        |                    |                    | \$ 261,068      | \$ 285,068      | \$ 285,068         | \$ 275,962      |
| TOTAL EXPENDITURES                |                    |                    | \$ 3,956,923    | \$ 4,487,808    | \$ 4,327,804       | \$ 4,383,787    |

**TOURISM & ECONOMIC DEVELOPMENT  
REVENUE/EXPENDITURE SUMMARY**

|                                              | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|----------------------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b>Beg. Cash Balance</b>                     |                         |                         | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>REVENUES:</b>                             |                         |                         |                         |                            |                         |
| <i><b>Tax:</b></i>                           |                         |                         |                         |                            |                         |
| <i>Hotel/Motel</i>                           | \$ 0                    | \$ 62,704               | \$ 80,000               | \$ 65,000                  | \$ 68,000               |
| <i>Reimbursement from PACVB</i>              | 6,359                   | 0                       | 0                       | 0                          | 0                       |
| <i>Penalty Revenue</i>                       | 0                       | 12,890                  | 0                       | 3,800                      | 0                       |
| <i>T/F from GF Unrestricted</i>              | 79,901                  | 17,390                  | 119,875                 | 54,370                     | 79,675                  |
| <b>TOTAL</b>                                 | <b>\$ 86,260</b>        | <b>\$ 92,984</b>        | <b>\$ 199,875</b>       | <b>\$ 123,170</b>          | <b>\$ 147,675</b>       |
| <b>EXPENDITURES:</b>                         |                         |                         |                         |                            |                         |
| <i>Personnel</i>                             | \$ 32,216               | \$ 34,756               | \$ 88,400               | \$ 36,050                  | \$ 36,200               |
| <i>Operations</i>                            | 54,044                  | 58,228                  | 111,475                 | 87,120                     | 111,475                 |
| <i>Capital</i>                               | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Debt Service</i>                          | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter-Fund Transfers</i>                  | 0                       | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL</b>                                 | <b>\$ 86,260</b>        | <b>\$ 92,984</b>        | <b>\$ 199,875</b>       | <b>\$ 123,170</b>          | <b>\$ 147,675</b>       |
| <b>Revenue Over (Under)<br/>Expenditures</b> | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>                | <b>\$ 0</b>             |
| <b>End. Cash Balance</b>                     |                         |                         |                         |                            | <b>\$ 0</b>             |

**SUPPORTING DETAIL FOR TOURISM & ECONOMIC DEVELOPMENT**

|                                          | <b>FTE YEARS<br/>17-18</b> | <b>FTE YEARS<br/>18-19</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|------------------------------------------|----------------------------|----------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b><u>Personnel Detail</u></b>           |                            |                            |                         |                         |                            |                         |
| <i>P&amp;D Director</i>                  | 0.35                       | 0.35                       |                         |                         |                            |                         |
| <i>Admin. Asst./Econ. Dev.</i>           | 1.00                       | 0.00                       |                         |                         |                            |                         |
| <i>Regular Salaries</i>                  |                            |                            | \$ 29,750               | \$ 70,000               | \$ 31,500                  | \$ 32,000               |
| <i>Unused Sick Time</i>                  |                            |                            | 449                     | 1,100                   | 500                        | 500                     |
| <i>Group Insurance</i>                   |                            |                            | 4,049                   | 16,000                  | 3,500                      | 3,100                   |
| <i>Retiree Health Insurance</i>          |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <i>Health Savings Plan Contribution</i>  |                            |                            | 508                     | 1,300                   | 550                        | 600                     |
| <i>Unemployment Insurance Tax</i>        |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL FTE YEARS</b>                   | <b>1.35</b>                | <b>0.35</b>                |                         |                         |                            |                         |
| <b>TOTAL PERSONNEL</b>                   |                            |                            | \$ 34,756               | \$ 88,400               | \$ 36,050                  | \$ 36,200               |
| <b><u>Operations Detail</u></b>          |                            |                            |                         |                         |                            |                         |
| <i>Contractual Services</i>              |                            |                            | \$ 34,281               | \$ 43,400               | \$ 35,400                  | \$ 43,400               |
| <i>Legal Fees</i>                        |                            |                            | 1,924                   | 500                     | 500                        | 500                     |
| <i>Membership Dues</i>                   |                            |                            | 10,420                  | 11,075                  | 10,620                     | 11,075                  |
| <i>Training</i>                          |                            |                            | 380                     | 1,500                   | 800                        | 1,500                   |
| <i>Subscriptions</i>                     |                            |                            | 0                       | 300                     | 0                          | 300                     |
| <i>Misc. Equipment</i>                   |                            |                            | 0                       | 100                     | 0                          | 100                     |
| <i>Misc. Expenses</i>                    |                            |                            | 29                      | 100                     | 50                         | 100                     |
| <i>Tourism Expenses</i>                  |                            |                            | 10,500                  | 12,500                  | 10,000                     | 12,500                  |
| <i>Econ. Development Expenses</i>        |                            |                            | 694                     | 42,000                  | 29,750                     | 42,000                  |
| <b>TOTAL OPERATIONS</b>                  |                            |                            | \$ 58,228               | \$ 111,475              | \$ 87,120                  | \$ 111,475              |
| <b><u>Capital Detail</u></b>             |                            |                            |                         |                         |                            |                         |
| <i>N/A</i>                               |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>TOTAL CAPITAL</b>                     |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b><u>Debt Service Detail</u></b>        |                            |                            |                         |                         |                            |                         |
| <i>N/A</i>                               |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>TOTAL DEBT SERVICE</b>                |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b><u>Inter-Fund Transfer Detail</u></b> |                            |                            |                         |                         |                            |                         |
| <i>Washington 223 Impr.</i>              |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>TOTAL INTER-FUND TRANSFERS</b>        |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>TOTAL EXPENDITURES</b>                |                            |                            | \$ 92,984               | \$ 199,875              | \$ 123,170                 | \$ 147,675              |

**PLANNING, ZONING & CODE ENFORCEMENT  
REVENUE/EXPENDITURE SUMMARY**

|                             | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|-----------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b>Beg. Cash Balance</b>    |                         |                         | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>REVENUES:</b>            |                         |                         |                         |                            |                         |
| <i>Misc. Revenue</i>        | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <i>Grant Proceeds</i>       | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>T/F From:</i>            |                         |                         |                         |                            |                         |
| <i>GF Unrestricted</i>      | 278,556                 | 294,454                 | 407,010                 | 423,170                    | 362,940                 |
| <b>TOTAL</b>                | <b>\$ 278,556</b>       | <b>\$ 294,454</b>       | <b>\$ 407,010</b>       | <b>\$ 423,170</b>          | <b>\$ 362,940</b>       |
| <b>EXPENDITURES:</b>        |                         |                         |                         |                            |                         |
| <i>Personnel</i>            | \$ 179,117              | \$ 184,989              | \$ 207,500              | \$ 186,270                 | \$ 164,940              |
| <i>Operations</i>           | 87,945                  | 104,865                 | 193,410                 | 232,300                    | 190,400                 |
| <i>Capital</i>              | 6,994                   | 0                       | 1,500                   | 0                          | 3,000                   |
| <i>Debt Service</i>         | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter-Fund Transfers</i> | 4,500                   | 4,600                   | 4,600                   | 4,600                      | 4,600                   |
| <b>TOTAL</b>                | <b>\$ 278,556</b>       | <b>\$ 294,454</b>       | <b>\$ 407,010</b>       | <b>\$ 423,170</b>          | <b>\$ 362,940</b>       |
| <b>Revenue Over (Under)</b> |                         |                         |                         |                            |                         |
| <b>Expenditures</b>         | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>                | <b>\$ 0</b>             |

**SUPPORTING DETAIL FOR PLANNING, ZONING & CODE ENFORCEMENT**

|                                          | <b>FTE YEARS<br/>17-18</b> | <b>FTE YEARS<br/>18-19</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|------------------------------------------|----------------------------|----------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b><u>Personnel Detail</u></b>           |                            |                            |                         |                         |                            |                         |
| <i>P&amp;D Director</i>                  | 0.55                       | 0.55                       |                         |                         |                            |                         |
| <i>Bldg. &amp; Zoning Supv.</i>          | 1.00                       | 1.00                       |                         |                         |                            |                         |
| <i>Regular Salaries</i>                  |                            |                            | \$ 115,172              | \$ 118,000              | \$ 118,500                 | \$ 121,300              |
| <i>P-T Inspectors</i>                    | 0.60                       | 0.00                       |                         |                         |                            |                         |
| <i>Part-Time Wages</i>                   |                            |                            | 19,320                  | 38,000                  | 23,000                     | 0                       |
| <i>Overtime</i>                          |                            |                            | 1,844                   | 2,500                   | 2,100                      | 2,500                   |
| <i>Unused Sick Time</i>                  |                            |                            | 1,222                   | 1,800                   | 1,600                      | 1,900                   |
| <i>Group Insurance</i>                   |                            |                            | 35,894                  | 35,000                  | 30,000                     | 28,000                  |
| <i>Retiree Health Insurance</i>          |                            |                            | 7,266                   | 7,500                   | 7,500                      | 7,300                   |
| <i>Health Savings Plan Contribution</i>  |                            |                            | 798                     | 900                     | 850                        | 900                     |
| <i>Workers Comp. Insurance</i>           |                            |                            | 3,056                   | 2,900                   | 2,200                      | 2,300                   |
| <i>Payroll Taxes</i>                     |                            |                            | 417                     | 700                     | 520                        | 540                     |
| <i>Uniform Allowance</i>                 |                            |                            | 0                       | 200                     | 0                          | 200                     |
| <b>TOTAL FTE YEARS</b>                   | <b>2.15</b>                | <b>1.55</b>                |                         |                         |                            |                         |
| <b>TOTAL PERSONNEL</b>                   |                            |                            | <b>\$ 184,989</b>       | <b>\$ 207,500</b>       | <b>\$ 186,270</b>          | <b>\$ 164,940</b>       |
| <b><u>Operations Detail</u></b>          |                            |                            |                         |                         |                            |                         |
| <i>Mileage</i>                           |                            |                            | \$ 97                   | \$ 400                  | \$ 400                     | \$ 400                  |
| <i>R &amp; M Equipment (Contr.)</i>      |                            |                            | 313                     | 1,000                   | 0                          | 1,000                   |
| <i>Engineering Fees</i>                  |                            |                            | 0                       | 2,500                   | 2,000                      | 2,500                   |
| <i>Legal Fees</i>                        |                            |                            | 41,932                  | 34,000                  | 34,000                     | 34,000                  |
| <i>Data Processing Support</i>           |                            |                            | 460                     | 750                     | 0                          | 750                     |
| <i>Consultation/Contractual</i>          |                            |                            | 44,715                  | 123,800                 | 172,970                    | 121,800                 |
| <i>Postage Expenses</i>                  |                            |                            | 624                     | 1,000                   | 800                        | 1,000                   |
| <i>Communications</i>                    |                            |                            | 870                     | 900                     | 1,000                      | 1,100                   |
| <i>Publishing Fees</i>                   |                            |                            | 1,232                   | 1,600                   | 1,050                      | 1,600                   |
| <i>Printing Fees</i>                     |                            |                            | 0                       | 250                     | 200                        | 250                     |
| <i>Recruitment</i>                       |                            |                            | 0                       | 200                     | 0                          | 200                     |
| <i>Membership Dues</i>                   |                            |                            | 7,045                   | 6,625                   | 6,370                      | 6,625                   |
| <i>Training</i>                          |                            |                            | 1,104                   | 4,550                   | 2,110                      | 3,550                   |
| <i>Subscriptions</i>                     |                            |                            | 392                     | 1,275                   | 1,180                      | 1,275                   |
| <i>Reference Materials</i>               |                            |                            | 762                     | 1,960                   | 1,150                      | 1,600                   |
| <i>Software</i>                          |                            |                            | 3,900                   | 4,900                   | 4,800                      | 5,300                   |
| <i>Office Supplies</i>                   |                            |                            | 98                      | 1,100                   | 700                        | 1,700                   |
| <i>Misc. Equipment</i>                   |                            |                            | 151                     | 1,800                   | 820                        | 950                     |
| <i>Miscellaneous Expense</i>             |                            |                            | 1,170                   | 4,800                   | 2,750                      | 4,800                   |
| <b>TOTAL OPERATIONS</b>                  |                            |                            | <b>\$ 104,865</b>       | <b>\$ 193,410</b>       | <b>\$ 232,300</b>          | <b>\$ 190,400</b>       |
| <b><u>Capital Detail</u></b>             |                            |                            |                         |                         |                            |                         |
| <i>Purchase:</i>                         |                            |                            |                         |                         |                            |                         |
| <i>Equipment</i>                         |                            |                            | \$ 0                    | \$ 1,500                | \$ 0                       | \$ 3,000                |
| <i>Purchase - System</i>                 |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <i>Purchase - System Eng.</i>            |                            |                            | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL CAPITAL</b>                     |                            |                            | <b>\$ 0</b>             | <b>\$ 1,500</b>         | <b>\$ 0</b>                | <b>\$ 3,000</b>         |
| <b><u>Debt Service Detail</u></b>        |                            |                            |                         |                         |                            |                         |
| <i>N/A</i>                               |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>TOTAL DEBT SERVICE</b>                |                            |                            | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>                | <b>\$ 0</b>             |
| <b><u>Inter-Fund Transfer Detail</u></b> |                            |                            |                         |                         |                            |                         |
| <i>MERF</i>                              |                            |                            | \$ 2,100                | \$ 2,100                | \$ 2,100                   | \$ 2,100                |
| <i>Capital Replacement Fund</i>          |                            |                            | 2,500                   | 2,500                   | 2,500                      | 2,500                   |
| <b>TOTAL INTER-FUND TRANSFERS</b>        |                            |                            | <b>\$ 4,600</b>         | <b>\$ 4,600</b>         | <b>\$ 4,600</b>            | <b>\$ 4,600</b>         |
| <b>TOTAL EXPENDITURES</b>                |                            |                            | <b>\$ 294,454</b>       | <b>\$ 407,010</b>       | <b>\$ 423,170</b>          | <b>\$ 362,940</b>       |

**FIRE AND RESCUE  
REVENUE/EXPENDITURE SUMMARY**

|                          | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|--------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| Beg. Cash Balance        |                         |                         | \$ 0                    | \$ 0                       | \$ 0                    |
| <b>REVENUES:</b>         |                         |                         |                         |                            |                         |
| <i>Tax:</i>              |                         |                         |                         |                            |                         |
| <i>Property</i>          | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <i>For. Fire</i>         | 18,477                  | 18,616                  | 19,000                  | 18,318                     | 18,000                  |
| <i>Misc.</i>             | 0                       | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL COLLECTIONS</b> | <b>\$ 18,477</b>        | <b>\$ 18,616</b>        | <b>\$ 19,000</b>        | <b>\$ 18,318</b>           | <b>\$ 18,000</b>        |
| <i>T/F From:</i>         |                         |                         |                         |                            |                         |
| <i>GF Unrestricted</i>   | 593,459                 | 614,800                 | 632,700                 | 592,717                    | 634,970                 |
| <b>TOTAL BUDG. FUNDS</b> | <b>\$ 611,936</b>       | <b>\$ 633,416</b>       | <b>\$ 651,700</b>       | <b>\$ 611,035</b>          | <b>\$ 652,970</b>       |
| <b>EXPENDITURES:</b>     |                         |                         |                         |                            |                         |
| <i>Personnel</i>         | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <i>Operations</i>        | 611,936                 | 630,036                 | 651,700                 | 611,035                    | 637,970                 |
| <i>Capital</i>           | 0                       | 3,380                   | 0                       | 0                          | 15,000                  |
| <i>Debt Service</i>      | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter T/F</i>         | 0                       | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL</b>             | <b>\$ 611,936</b>       | <b>\$ 633,416</b>       | <b>\$ 651,700</b>       | <b>\$ 611,035</b>          | <b>\$ 652,970</b>       |
| Revenue Over (Under)     |                         |                         |                         |                            |                         |
| Expenditures             | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| End. Cash Balance        |                         |                         |                         |                            | \$ 0                    |

**SUPPORTING DETAIL FOR FIRE & RESCUE**

|                                          | <b>FTE YEARS<br/>17-18</b> | <b>FTE YEARS<br/>18-19</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|------------------------------------------|----------------------------|----------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b><u>Personnel Detail</u></b>           |                            |                            |                         |                         |                            |                         |
| N/A                                      | 0.00                       | 0.00                       |                         |                         |                            |                         |
| TOTAL FTE YEARS                          | 0.00                       | 0.00                       |                         |                         |                            |                         |
| TOTAL PERSONNEL                          |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b><u>Operations Detail</u></b>          |                            |                            |                         |                         |                            |                         |
| R/M Building - Cont.                     |                            |                            | \$ 240                  | \$ 20,000               | \$ 3,210                   | \$ 0                    |
| R/M Equipment - Cont.                    |                            |                            | 382                     | 1,000                   | 1,025                      | 1,000                   |
| Legal Fees                               |                            |                            | 1,993                   | 2,900                   | 3,940                      | 2,900                   |
| Property Insurance                       |                            |                            | 2,421                   | 2,800                   | 2,600                      | 2,800                   |
| WVFD & RS Payments                       |                            |                            | 625,000                 | 600,000                 | 600,000                    | 627,270                 |
| Equipment Funding                        |                            |                            | 0                       | 0                       | 0                          | 0                       |
| Fire Chief Funding                       |                            |                            | 0                       | 0                       | 0                          | 0                       |
| Northern Tazewell Pmts.                  |                            |                            | 0                       | 21,000                  | 0                          | 0                       |
| R/M Building - Comm.                     |                            |                            | 0                       | 500                     | 0                          | 500                     |
| R/M Equipment - Comm.                    |                            |                            | 0                       | 0                       | 0                          | 0                       |
| Misc. Expenses                           |                            |                            | 0                       | 3,500                   | 260                        | 3,500                   |
| TOTAL OPERATIONS                         |                            |                            | \$ 630,036              | \$ 651,700              | \$ 611,035                 | \$ 637,970              |
| <b><u>Capital Detail</u></b>             |                            |                            |                         |                         |                            |                         |
| <b><u>Purchase:</u></b>                  |                            |                            |                         |                         |                            |                         |
| Equipment                                |                            |                            | \$ 3,380                | \$ 0                    | \$ 0                       | \$ 0                    |
| Bld./Property                            |                            |                            | 0                       | 0                       | 0                          | 15,000                  |
| System Engineering                       |                            |                            | 0                       | 0                       | 0                          | 0                       |
| System Legal                             |                            |                            | 0                       | 0                       | 0                          | 0                       |
| TOTAL CAPITAL                            |                            |                            | \$ 3,380                | \$ 0                    | \$ 0                       | \$ 15,000               |
| <b><u>Debt Service Detail</u></b>        |                            |                            |                         |                         |                            |                         |
| N/A                                      |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| TOTAL DEBT SERVICE                       |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <b><u>Inter-Fund Transfer Detail</u></b> |                            |                            |                         |                         |                            |                         |
| N/A                                      |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| TOTAL INTER-FUND TRANSFERS               |                            |                            | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| TOTAL EXPENDITURES                       |                            |                            | \$ 633,416              | \$ 651,700              | \$ 611,035                 | \$ 652,970              |

**N. CUMMINGS ROADWAY IMPROVEMENT FEE  
REVENUE/EXPENDITURE SUMMARY**

|                               | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|-------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| Beg. Cash Balance             | \$                      | 0                       | \$                      | 0                          | \$ 2,212                |
| <b>REVENUES:</b>              |                         |                         |                         |                            |                         |
| Roadway Impr. Fee             | \$ 0                    | \$ 2,160                | \$ 500                  | \$ 0                       | \$ 0                    |
| Interest                      | 0                       | 52                      | 0                       | 0                          | 0                       |
| <b>TOTAL COLLECTIONS</b>      | <b>\$ 0</b>             | <b>\$ 2,212</b>         | <b>\$ 500</b>           | <b>\$ 0</b>                | <b>\$ 0</b>             |
| T/F From Tele. Tax            | 0                       | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL BUDG. FUNDS</b>      | <b>0</b>                | <b>2,212</b>            | <b>500</b>              | <b>0</b>                   | <b>0</b>                |
| <b>EXPENDITURES:</b>          |                         |                         |                         |                            |                         |
| Personnel                     | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| Operations                    | 0                       | 0                       | 0                       | 0                          | 0                       |
| Capital                       | 0                       | 0                       | 0                       | 0                          | 0                       |
| Debt Service                  | 0                       | 0                       | 0                       | 0                          | 0                       |
| Inter-Fund Transfers          | 0                       | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL</b>                  | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>             | <b>\$ 0</b>                | <b>\$ 0</b>             |
| Revenue Over (Under)          |                         |                         |                         |                            |                         |
| Expenditures                  | \$ 0                    | \$ 2,212                | \$ 500                  | \$ 0                       | \$ 0                    |
| Intra T/F                     | 0                       | 0                       | 500                     | 0                          | 0                       |
| Net Rev. Over<br>(Under) Exp. | <b>\$ 0</b>             | <b>\$ 2,212</b>         | <b>\$ 0</b>             | <b>\$ 0</b>                | <b>\$ 0</b>             |
| End. Cash Balance             |                         |                         |                         |                            | \$ 2,212                |

**SUPPORTING DETAIL FOR N. CUMMINGS ROADWAY IMPROVEMENT FEE**

|                                                          | <b>FTE YEARS<br/>17-18</b> | <b>FTE YEARS<br/>18-19</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST.ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|----------------------------------------------------------|----------------------------|----------------------------|-------------------------|-------------------------|---------------------------|-------------------------|
| <b><u>Personnel Detail</u></b>                           |                            |                            |                         |                         |                           |                         |
| N/A                                                      | 0.00                       | 0.00                       | 0                       | 0                       | 0                         | 0                       |
| <b>TOTAL FTE YEARS</b>                                   | 0.00                       | 0.00                       |                         |                         |                           |                         |
| <b>TOTAL PERSONNEL</b>                                   |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Operations Detail</u></b>                          |                            |                            |                         |                         |                           |                         |
| N/A                                                      |                            |                            | 0                       | 0                       | 0                         | 0                       |
| <b>TOTAL OPERATIONS</b>                                  |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Capital Detail</u></b>                             |                            |                            |                         |                         |                           |                         |
| <b><u>Purchase:</u></b>                                  |                            |                            |                         |                         |                           |                         |
| System construction                                      |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| System engineering                                       |                            |                            | 0                       | 0                       | 0                         | 0                       |
| <b>TOTAL CAPITAL</b>                                     |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Debt Service Detail</u></b>                        |                            |                            |                         |                         |                           |                         |
| N/A                                                      |                            |                            | 0                       | 0                       | 0                         | 0                       |
| <b>TOTAL DEBT SERVICE</b>                                |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Inter-Fund Transfer Detail</u></b>                 |                            |                            |                         |                         |                           |                         |
| N/A                                                      |                            |                            | 0                       | 0                       | 0                         | 0                       |
| <b>TOTAL INTER-FUND TRANSFERS</b>                        |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b>TOTAL EXPENDITURES</b>                                |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Intra-Fund Transfers</u></b>                       |                            |                            |                         |                         |                           |                         |
| GF-Telecommunication Tax                                 |                            |                            | \$ 0                    | \$ 500                  | \$ 0                      | \$ 0                    |
| <b>TOTAL INTRA-FUND TRANSFERS</b>                        |                            |                            | \$ 0                    | \$ 500                  | \$ 0                      | \$ 0                    |
| <b>TOTAL EXPENDITURES<br/>INCL. INTRA-FUND TRANSFERS</b> |                            |                            | \$ 0                    | \$ 500                  | \$ 0                      | \$ 0                    |

**GENERAL FUND - TELECOMMUNICATIONS TAX ACCOUNT  
REVENUE/EXPENDITURE SUMMARY**

|                                              | <b>ACTUAL<br/>15-16</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST. ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|----------------------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b>Beg. Fund Bal.</b>                        |                         |                         | \$ 1,361,121            | \$ 1,418,818               | \$ 1,517,870            |
| <b>REVENUES:</b>                             |                         |                         |                         |                            |                         |
| <i>Telecommunications Tax</i>                | \$ 327,691              | \$ 283,909              | \$ 320,000              | \$ 240,000                 | \$ 250,000              |
| <i>Interest</i>                              | 1,710                   | 13,540                  | 1,000                   | 17,000                     | 19,000                  |
| <i>IDOT Enhancement Grant</i>                | 0                       | 0                       | 0                       | 0                          | 0                       |
| <b>TOTAL COLLECTIONS</b>                     | <b>329,401</b>          | <b>297,449</b>          | <b>321,000</b>          | <b>257,000</b>             | <b>269,000</b>          |
| <b>T/F N. Cum. Rdway Imp.</b>                | <b>0</b>                | <b>0</b>                | <b>500</b>              | <b>0</b>                   | <b>0</b>                |
| <b>T/F from Dallas Rd. Cap.</b>              | <b>0</b>                | <b>0</b>                | <b>0</b>                | <b>0</b>                   | <b>0</b>                |
| <b>TOTAL REVENUE</b>                         | <b>\$ 329,401</b>       | <b>\$ 297,449</b>       | <b>\$ 321,500</b>       | <b>\$ 257,000</b>          | <b>\$ 269,000</b>       |
| <b>EXPENDITURES:</b>                         |                         |                         |                         |                            |                         |
| <i>Personnel</i>                             | \$ 0                    | \$ 0                    | \$ 0                    | \$ 0                       | \$ 0                    |
| <i>Operations</i>                            | 1,129                   | 0                       | 0                       | 25,000                     | 283,454                 |
| <i>Capital</i>                               | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Debt Service</i>                          | 0                       | 0                       | 0                       | 0                          | 0                       |
| <i>Inter-Fund Transfers</i>                  | 62,218                  | 198,460                 | 0                       | 132,948                    | 169,000                 |
| <b>TOTAL</b>                                 | <b>\$ 63,347</b>        | <b>\$ 198,460</b>       | <b>\$ 0</b>             | <b>\$ 157,948</b>          | <b>\$ 452,454</b>       |
| <b>Revenue Over (Under)<br/>Expenditures</b> | <b>\$ 266,054</b>       | <b>\$ 98,989</b>        | <b>\$ 321,500</b>       | <b>\$ 99,052</b>           | <b>\$ (183,454)</b>     |
| <b>Intra T/F</b>                             | <b>0</b>                | <b>0</b>                | <b>0</b>                | <b>0</b>                   | <b>0</b>                |
| <b>Net Rev. Over<br/>(Under) Exp.</b>        | <b>\$ 266,054</b>       | <b>\$ 98,989</b>        | <b>\$ 321,500</b>       | <b>\$ 99,052</b>           | <b>\$ (183,454)</b>     |
| <b>End. Cash Balance</b>                     |                         |                         |                         |                            | <b>\$ 1,334,416</b>     |

**SUPPORTING DETAIL FOR GENERAL FUND - TELECOMMUNICATIONS TAX ACCOUNT**

|                                                          | <b>FTE YEARS<br/>17-18</b> | <b>FTE YEARS<br/>18-19</b> | <b>ACTUAL<br/>16-17</b> | <b>BUDGET<br/>17-18</b> | <b>EST.ACT.<br/>17-18</b> | <b>BUDGET<br/>18-19</b> |
|----------------------------------------------------------|----------------------------|----------------------------|-------------------------|-------------------------|---------------------------|-------------------------|
| <b><u>Personnel Detail</u></b>                           |                            |                            |                         |                         |                           |                         |
| N/A                                                      | 0.00                       | 0.00                       | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b>TOTAL FTE YEARS</b>                                   | 0.00                       | 0.00                       |                         |                         |                           |                         |
| <b>TOTAL PERSONNEL</b>                                   |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Operations Detail</u></b>                          |                            |                            |                         |                         |                           |                         |
| Professional Fees                                        |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| Contractual Payments - TC3                               |                            |                            | 0                       | 0                       | 25,000                    | 283,454                 |
| <b>TOTAL OPERATIONS</b>                                  |                            |                            | \$ 0                    | \$ 0                    | \$ 25,000                 | \$ 283,454              |
| <b><u>Capital Detail</u></b>                             |                            |                            |                         |                         |                           |                         |
| Bld./Property                                            |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| Purchase - System Engineering                            |                            |                            | 0                       | 0                       | 0                         | 0                       |
| Purchase - System Construction                           |                            |                            | 0                       | 0                       | 0                         | 0                       |
| Purchase - System Legal                                  |                            |                            | 0                       | 0                       | 0                         | 0                       |
| <b>TOTAL CAPITAL</b>                                     |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Debt Service Detail</u></b>                        |                            |                            |                         |                         |                           |                         |
| N/A                                                      |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b>TOTAL DEBT SERVICE</b>                                |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b><u>Inter-Fund Transfer Detail</u></b>                 |                            |                            |                         |                         |                           |                         |
| Storm Water Management                                   |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| Dallas Road Improvement                                  |                            |                            | 0                       | 0                       | 0                         | 0                       |
| Rec Trail Extension                                      |                            |                            | 198,460                 | 0                       | 132,948                   | 169,000                 |
| <b>TOTAL INTER-FUND TRANSFERS</b>                        |                            |                            | \$ 198,460              | \$ 0                    | \$ 132,948                | \$ 169,000              |
| <b>TOTAL EXPENDITURES</b>                                |                            |                            | \$ 198,460              | \$ 0                    | \$ 157,948                | \$ 452,454              |
| <b><u>Intra-Fund Transfers</u></b>                       |                            |                            |                         |                         |                           |                         |
| N. Cummings Road Imp.                                    |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| Street Fund: Freedom Parkway Ext.                        |                            |                            | 0                       | 0                       | 0                         | 0                       |
| Street Fund: Dallas Rd. Sidewalk Exten.                  |                            |                            | 0                       | 0                       | 0                         | 0                       |
| <b>TOTAL INTRA-FUND TRANSFERS</b>                        |                            |                            | \$ 0                    | \$ 0                    | \$ 0                      | \$ 0                    |
| <b>TOTAL EXPENDITURES<br/>INCL. INTRA-FUND TRANSFERS</b> |                            |                            | \$ 198,460              | \$ 0                    | \$ 157,948                | \$ 452,454              |

**CAPITAL IMPROVEMENT PROGRAM  
GENERAL FUND SUMMARY**

| Description                                                              | Source of Funds           | Budgeted<br>FY18-19 | Projected<br>FY19-20 | Projected<br>FY20-21 | Projected<br>FY21-22 | Projected<br>FY22-23 | Total        |
|--------------------------------------------------------------------------|---------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|--------------|
| <b>Street</b>                                                            |                           |                     |                      |                      |                      |                      |              |
| Street Repair/Seal Coat (non MFT)                                        | General Fund              | \$ -                | \$ 424,000           | \$ 449,440           | \$ 476,406           | \$ 504,991           | \$ 1,854,837 |
| Hot-Mix Asphalt Paving                                                   | .5% HR Sales Tax/Reserves | 750,000             | 1,113,000            | 1,179,780            | 1,250,567            | 1,325,601            | 5,618,948    |
| Freedom Parkway, Regan Ct., N. School,<br>S. School, Kern Rd, Legion Rd. |                           |                     |                      |                      |                      |                      |              |
| Street Reconstruction                                                    |                           |                     |                      |                      |                      |                      |              |
| Engineering                                                              | General Fund              | 60,000              | -                    | -                    | -                    | -                    | 60,000       |
| Construction                                                             | General Fund              | -                   | TBD                  | TBD                  | TBD                  | TBD                  | -            |
| Stratford Bridge replacement                                             |                           |                     |                      |                      |                      |                      |              |
| Engineering                                                              |                           | 50,000              | -                    | -                    | -                    | -                    | 50,000       |
| Construction                                                             |                           | -                   | 350,000              | -                    | -                    | -                    | 350,000      |
| Salt Storage Shed Legion Rd. Pub. Works Facility                         |                           |                     |                      |                      |                      |                      |              |
| Salt Shed - Truck Loadout Paving                                         | General Fund              | 75,000              | -                    | -                    | -                    | -                    | 75,000       |
| Salt Shed - Calcium Chloride & Brine Tanks                               | General Fund              | 25,000              | -                    | -                    | -                    | -                    | 25,000       |
| Site Prep - Septic Relocate                                              |                           | 25,000              | -                    | -                    | -                    | -                    | 25,000       |
| Site Prep - Mass Grading                                                 |                           | 50,000              | -                    | -                    | -                    | -                    | 50,000       |
| Construction                                                             |                           | -                   | 250,000              | 250,000              | -                    | -                    | 500,000      |
| Legion Rd. Parking Lot Paving                                            | General Fund              | 25,000              | 50,000               | -                    | -                    | -                    | 75,000       |
| Culverts/Storm Sewer                                                     | General Fund              | 25,000              | 25,000               | 25,000               | 25,000               | 50,000               | 150,000      |
| <b>Fire</b>                                                              |                           |                     |                      |                      |                      |                      |              |
| Fire Station Roof Rehab.                                                 | General Fund              | 15,000              | 120,000              | -                    | -                    | -                    | 135,000      |
| <b>TOTAL</b>                                                             |                           | \$ 1,100,000        | \$ 2,332,000         | \$ 1,904,220         | \$ 1,751,973         | \$ 1,880,592         | \$ 8,968,785 |

**FY18-19 EMPLOYEE DISTRIBUTION BY FUND**

| Employees                  | Position                 | L/A  | C.H. | Street | Police | P&Z  | T/EDC | Cem. | Water | Sewer | MERF | TIF2 | Total |
|----------------------------|--------------------------|------|------|--------|--------|------|-------|------|-------|-------|------|------|-------|
| Culotta                    | Administrator            | 0.85 |      |        |        |      |       |      | 0.05  | 0.05  |      | 0.05 | 1.00  |
| McCoy                      | Police Chief             |      |      |        | 1.00   |      |       |      |       |       |      |      | 1.00  |
| Baxter                     | Controller               | 0.80 |      |        |        |      |       |      | 0.10  | 0.10  |      |      | 1.00  |
| Andrews                    | Public Works Director    |      |      | 0.50   |        |      |       |      | 0.25  | 0.25  |      |      | 1.00  |
| Oliphant                   | P & D Director           |      |      |        |        | 0.55 | 0.35  |      |       |       |      | 0.10 | 1.00  |
| Schone                     | Public Works Manager     |      |      | 0.60   |        |      |       |      | 0.15  | 0.15  | 0.10 |      | 1.00  |
| Stevens                    | Deputy Chief             |      |      |        | 1.00   |      |       |      |       |       |      |      | 1.00  |
| Glueck                     | Accountant               | 0.80 |      |        |        |      |       |      | 0.10  | 0.10  |      |      | 1.00  |
| Randall                    | WTP Supervisor           |      |      |        |        |      |       |      | 0.90  | 0.10  |      |      | 1.00  |
| Rittenhouse                | STP Supv./Operator (A/1) |      |      |        |        |      |       |      |       | 1.00  |      |      | 1.00  |
| Janes                      | W/S Dist. Supv.          |      |      | 0.10   |        |      |       |      | 0.45  | 0.45  |      |      | 1.00  |
| Hoog                       | St./Cem. Supv.           |      |      | 0.85   |        |      |       | 0.15 |       |       |      |      | 1.00  |
| Baker                      | Mechanic II              |      |      |        |        |      |       |      |       |       | 1.00 |      | 1.00  |
| Richard                    | WTP Operator             |      |      |        |        |      |       |      | 0.90  | 0.10  |      |      | 1.00  |
| Boyd                       | WTP Laborer              |      |      | 0.05   |        |      |       |      | 0.85  | 0.10  |      |      | 1.00  |
| Powers                     | STP Operator (A/1)       |      |      | 0.05   |        |      |       |      |       | 0.95  |      |      | 1.00  |
| Feeney                     | STP Laborer              |      |      |        |        |      |       |      |       | 1.00  |      |      | 1.00  |
| Rogers                     | STP Laborer              |      |      |        |        |      |       |      |       | 1.00  |      |      | 1.00  |
| Biggs                      | Laborer I                |      |      | 0.10   |        |      |       |      | 0.45  | 0.45  |      |      | 1.00  |
| Klinke                     | Laborer I                |      |      | 0.10   |        |      |       |      | 0.45  | 0.45  |      |      | 1.00  |
| Meyer                      | Laborer I                |      |      | 0.10   |        |      |       |      | 0.45  | 0.45  |      |      | 1.00  |
| McCombs                    | Foreman                  |      |      | 1.00   |        |      |       |      |       |       |      |      | 1.00  |
| Hines                      | Laborer I                |      |      | 1.00   |        |      |       |      |       |       |      |      | 1.00  |
| Vermillion                 | Laborer I                |      |      | 1.00   |        |      |       |      |       |       |      |      | 1.00  |
| Fuller                     | Laborer I                |      |      | 1.00   |        |      |       |      |       |       |      |      | 1.00  |
| Greenway                   | Laborer I                |      |      | 1.00   |        |      |       |      |       |       |      |      | 1.00  |
| Tysinger                   | Laborer I                |      |      | 1.00   |        |      |       |      |       |       |      |      | 1.00  |
| Burchette                  | Laborer I                |      |      | 0.10   |        |      |       |      | 0.45  | 0.45  |      |      | 1.00  |
| Holmes                     | B&Z Supv.                |      |      |        |        | 1.00 |       |      |       |       |      |      | 1.00  |
| Westerfield                | HR/Cust. Serv. Supv      | 0.70 |      |        |        |      |       |      | 0.15  | 0.15  |      |      | 1.00  |
| Arnold                     | Cust. Serv. Spec. II     |      |      |        |        |      |       |      | 0.50  | 0.50  |      |      | 1.00  |
| Thomas                     | Cust. Serv. Spec. II     |      |      |        |        |      |       |      | 0.50  | 0.50  |      |      | 1.00  |
| Hanson                     | Cust. Serv. Spec. I      | 0.25 |      | 0.25   |        |      |       |      | 0.25  | 0.25  |      |      | 1.00  |
| Snoke                      | Custodian                |      | 1.00 |        |        |      |       |      |       |       |      |      | 1.00  |
| Henderson                  | Administrative Officer   |      |      |        | 1.00   |      |       |      |       |       |      |      | 1.00  |
| Storer                     | Administrative Assistant |      |      |        | 1.00   |      |       |      |       |       |      |      | 1.00  |
| (All)                      | Police Sergeants         |      |      |        | 4.00   |      |       |      |       |       |      |      | 4.00  |
| (All)                      | Police Officer           |      |      |        | 16.00  |      |       |      |       |       |      |      | 16.00 |
| (All)                      | Telecommunicator*        |      |      |        | 3.50   |      |       |      |       |       |      |      | 3.50  |
| <b>Full-Time Total</b>     |                          | 3.40 | 1.00 | 8.80   | 27.50  | 1.55 | 0.35  | 0.15 | 6.95  | 8.55  | 1.10 | 0.15 | 59.50 |
| <b>P-T Employees (FTE)</b> |                          |      |      |        |        |      |       |      |       |       |      |      |       |
| Baker                      | Cemetery Sexton          |      |      |        |        |      |       | 0.50 |       |       |      |      | 0.50  |
| (All)                      | Telecommunicator**       |      |      |        | 1.30   |      |       |      |       |       |      |      | 1.30  |
| (All)                      | P-T Officers             |      |      |        | 1.35   |      |       |      |       |       |      |      | 1.35  |
| (All)                      | P-T Pub. Works Laborers  |      |      | 0.50   |        |      |       |      | 0.25  | 0.25  |      |      | 1.00  |
| (All)                      | Grounds Mtnc.            |      |      | 0.85   |        |      |       | 0.50 |       |       |      |      | 1.35  |
| <b>Part-Time Total</b>     |                          | 0.00 | 0.00 | 1.35   | 2.65   | 0.00 | 0.00  | 1.00 | 0.25  | 0.25  | 0.00 | 0.00 | 5.50  |
| <b>FTE TOTAL</b>           |                          | 3.40 | 1.00 | 10.15  | 30.15  | 1.55 | 0.35  | 1.15 | 7.20  | 8.80  | 1.10 | 0.15 | 65.00 |

\*Assumes 6 dispatchers for 4 months and 2 equivalent positions for 8 months after consolidation.

\*\*Assumes 2.25 FTE for 4 months and remainder needed to fill 16 hours per day/7 days per week less 2 F-T positions for 8 months after consolidation.