



2027/2031 CAPITAL IMPROVEMENT PROGRAM

SUMMARY

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
General Fund - Streets						
Elgin Sidewalk Extension	\$100,000					\$100,000
Curb and Gutter Program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Alley and Street Repaving Projects	\$162,000	\$100,000	\$100,000	\$100,000	\$100,000	\$562,000
Washington Estates Drainage Pond and Elgin Extension	\$120,000	\$1,100,000				\$1,220,000
S. Wilmor Mill and Overlay	\$275,000					\$275,000
N. Main St. Bridge	\$125,000	\$625,000				\$750,000
Pinetree Pavement Surface Treatment	\$250,000					\$250,000
S. Main St. Bridge		\$125,000	\$625,000			\$750,000
Sidewalk Extension Program		\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
N. Main Mill & Overlay		\$300,000				\$300,000
S. Main Mill & Overlay			\$535,000			\$535,000
Jefferson St. Bridge			\$150,000	\$1,200,000		\$1,350,000
Kern Rd. Mill & Overlay				\$550,000		\$550,000
Total General Fund - Streets	\$1,132,000	\$2,450,000	\$1,610,000	\$2,050,000	\$300,000	\$7,542,000
General Fund - SWM						
Washington Estates Drainage Pond and Elgin Extension	\$130,000	\$1,300,000				\$1,430,000
Stormwater CIPP Lining/Improvements	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
N. Main St. Bridge		\$500,000				\$500,000
S. Main St. Bridge			\$500,000			\$500,000
Jefferson St. Bridge			\$50,000	\$1,000,000		\$1,050,000
Total General Fund - SWM	\$430,000	\$2,100,000	\$850,000	\$1,300,000	\$300,000	\$4,980,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
Capital Project Funds						
Catherine Street Reconstruction	\$1,650,000					\$1,650,000
Devonshire Roadway Construction		\$200,000	\$1,410,000	\$1,210,000		\$2,820,000
New Roadway Construction				\$200,000	\$1,410,000	\$1,610,000
Total Capital Project Funds	\$1,650,000	\$200,000	\$1,410,000	\$1,410,000	\$1,410,000	\$6,080,000
Stormwater Management Capital Project Fund						
NE Square Drainage Priority Project L	\$1,525,000					\$1,525,000
North Rolling Meadows Drainage Priority Projects A & B		\$825,000				\$825,000
Total Stormwater Management Capital Project Funds	\$1,525,000	\$825,000	\$0	\$0	\$0	\$2,350,000
Water Fund						
Bondurant Watermain	\$400,000					\$400,000
Catherine St. Watermain	\$220,000					\$220,000
WTP #2 PLC Improvements		\$125,000				\$125,000
WTP #2 New Vessel Media Replacement			\$400,000			\$400,000
Sunnyland Water Redundancy	\$100,000	\$500,000	\$500,000			\$1,100,000
Devonshire Rd. Watermain		\$50,000	\$655,000	\$605,000		\$1,310,000
S. Market St. Watermain Replacement			\$50,000	\$300,000		\$350,000
Water Treatment Remote Site SCADA Improvements				\$150,000		\$150,000
Business 24 Watermain Relocation				\$500,000	\$8,000,000	\$8,500,000
Water Tower #3 and N. Cummings Watermain Upgrade			\$5,275,000			\$5,275,000
Water Main New Construction				\$50,000	\$655,000	\$705,000
Well #13			\$935,000			\$935,000
WTP #2 Generator					\$175,000	\$175,000
Southeast Area Watermain Replacement				\$50,000	\$500,000	\$550,000
Total Water Fund	\$720,000	\$675,000	\$7,815,000	\$1,655,000	\$9,330,000	\$20,195,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
Water Subdivision Development Fund						
Washington Estates Drainage Pond and Elgin Extension		\$200,000				\$200,000
Sewer Fund						
Catherine St. Sewer Main	\$165,000					\$165,000
Sewer Main CIPP Lining	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Sewer Liftstation PLCs Improvements	\$600,000					\$600,000
Trojan UV Phase I and II	\$125,000	\$150,000				\$275,000
Excess Flow Bank Improvements		\$75,000				\$75,000
WWTP PLC Improvements		\$50,000				\$50,000
Washington Estates Drainage Pond and Elgin Extension		\$200,000				\$200,000
Devonshire Rd. Sewer Main		\$50,000	\$655,000	\$605,000		\$1,310,000
New Sewer Main Construction Engineering				\$50,000	\$655,000	\$705,000
Total Sewer Fund	\$1,190,000	\$825,000	\$955,000	\$955,000	\$955,000	\$4,880,000
STP Expansion, Phase 2B						
		\$6,000,000	\$6,000,000			\$12,000,000
Building Fund						
Cemetery Vehicle/Equipment Building	\$20,000	\$500,000				\$520,000
Public Works Facility (Design)			\$100,000			\$100,000
Jefferson Street Building Repairs	\$300,000					\$300,000
Total Building Maintenance Fund	\$320,000	\$500,000	\$100,000	\$0	\$0	\$920,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
Capital Equipment Replacement Fund (CERF)						
Fire Department LED Community Message Board	\$50,000					\$50,000
Crack Sealing Machine	\$70,000					\$70,000
Cold Patching Hot Box		\$30,000				\$30,000
Traffic Control Sign Trailer					\$50,000	\$50,000
Santa Fe Liftstation Generator			\$125,000			\$125,000
Lori Lane Liftstation Generator			\$125,000			\$125,000
Deer Lane Lift Station Generator				\$125,000		\$125,000
Autumn Ridge Liftstation Generator				\$125,000		\$125,000
6-inch Pump					\$45,000	\$45,000
Sewer Easement Machine					\$100,000	\$100,000
Air Curtain Burner					\$70,000	\$70,000
Total Capital Equipment Replacement Fund (CERF)	\$120,000	\$30,000	\$250,000	\$250,000	\$265,000	\$915,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

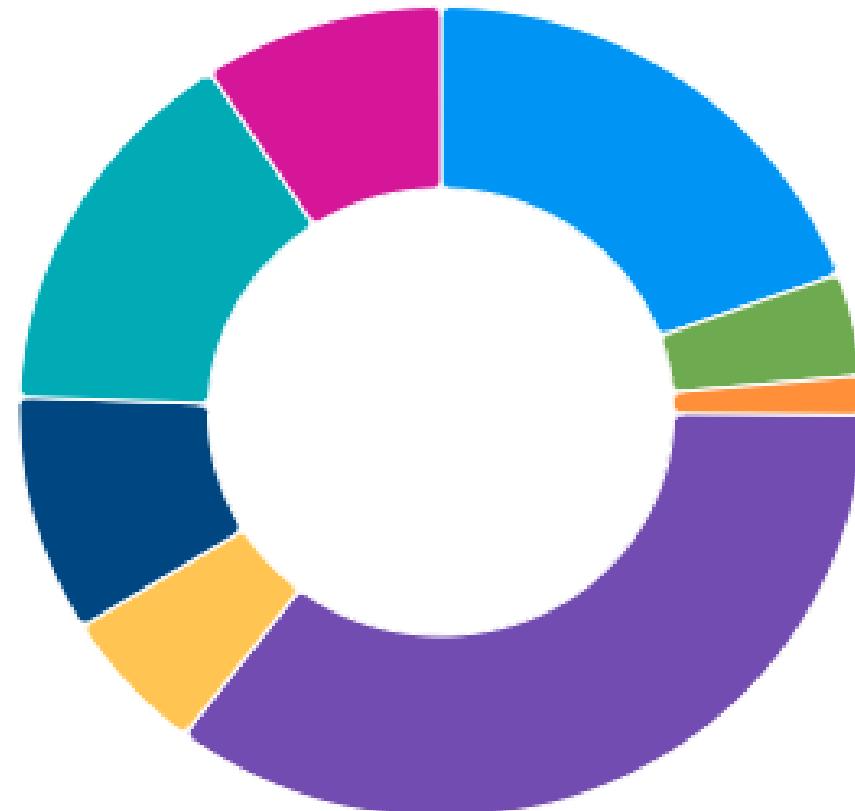
Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
<i>Motorized Equipment Replacement Fund (MERF)</i>						
<i>Lin-11 Plow Truck</i>	\$260,000					\$260,000
<i>Lin-6 Plow Truck</i>	\$260,000					\$260,000
<i>Lin-24 Asphalt Roller</i>	\$80,000					\$80,000
<i>Lin-33 John Deere Backhoe</i>	\$140,000					\$140,000
<i>Lin-40 Cemetery Utility Tractor</i>		\$100,000				\$100,000
<i>Lin-38 Track Skid Steer</i>		\$100,000				\$100,000
<i>Lin-13 John Deere Backhoe with Thumb and Clam Bucket</i>		\$150,000				\$150,000
<i>Lin-16 Camera Van</i>		\$350,000				\$350,000
<i>Street Ventrac #1</i>		\$40,000				\$40,000
<i>Street Ventrac #2</i>		\$40,000				\$40,000
<i>Lin-5 Plow Truck</i>			\$280,000			\$280,000
<i>Lin-7 Tandem</i>			\$300,000			\$300,000
<i>Lin-36 Sewer Skid Steer</i>			\$75,000			\$75,000
<i>Lin-39 Excavator</i>			\$150,000			\$150,000
<i>Sewer Ventrac #3</i>			\$40,000			\$40,000
<i>Lin-12 Tymco Street Sweeper</i>				\$425,000		\$425,000
<i>Lin-9 Plow Truck</i>				\$300,000		\$300,000
<i>Street/Cemetery Mowers (3)</i>				\$54,000		\$54,000
<i>Lin-14 Jetter Truck</i>					\$675,000	\$675,000
Total Motorized Equipment Replacement Fund (MERF)	\$740,000	\$780,000	\$845,000	\$779,000	\$675,000	\$3,819,000
Grand Totals	\$7,827,000	\$14,585,000	\$19,835,000	\$8,399,000	\$13,235,000	\$63,881,000

PROPOSED CIP – FY 2027 BY FUNDING SOURCE

Project	FY2027	Project	FY2027		
General Fund - Streets and Stormwater Management					
Pinetree Pavement Surface Treatment	\$250,000.00	Sewer Fund			
Alley and Street Repaving Projects	\$162,000.00	Catherine St. Reconstruction	\$165,000.00		
Catherine St. Reconstruction	\$1,650,000.00	Sewer Main CIPP Lining	\$300,000.00		
Curb and Gutter Project	\$100,000.00	Sewer Lift Station PLC Improvements	\$600,000.00		
Elgin Sidewalk Extension	\$100,000.00	Trojan UV Phase I and II	\$125,000.00		
N. Main Street Bridge Replacement	\$125,000.00	Total	\$1,190,000.00		
S. Wilmor Mill and Overlay	\$275,000.00	Motorized Equipment Replacement Fund (MERF)			
Washington Estates Drainage Pond and Elgin Extension - Streets	\$100,000.00	LIN-11 Plow Truck	\$260,000.00		
Washington Estates Drainage Pond and Elgin Extension -SWM	\$150,000.00	LIN-6 Plow Truck	\$260,000.00		
Stormwater CIPP Lining/Capital Improvements	\$300,000.00	LIN-33 Backhoe	\$140,000.00		
Total	\$3,212,000.00	LIN-24 Asphalt Roller	\$80,000.00		
Water Fund					
Bondurant St. Watermain	\$400,000.00	Total	\$740,000.00		
Catherine Street Reconstruction	\$220,000.00	Capital Equipment Replacement Fund (CERF)			
Sunnyland Water Redundancy	\$100,000.00	Fire Department LED Community Message Board	\$50,000.00		
Total	\$720,000.00	Crack Filling Machine	\$70,000.00		
Bond Proceeds		Total	\$120,000.00		
NE Square Drainage Priority Project L	\$1,525,000.00	Building Maintenance Fund			
Total	\$1,525,000.00	Jefferson Street Building Repairs	\$300,000.00		
		Cemetery Vehicle/Equipment Building	\$20,000.00		
		Total	\$320,000.00		
		Totals		\$7,827,000	

PROPOSED CIP – FY 2027 FUNDING SOURCE CHART

Proposed Capital Projects by Funding Source - FY2027



Bond Proceeds (19%)	\$1,525,000.00
Building Maintenance Fund (4%)	\$320,000.00
Capital Equipment Replacement Fund (2%)	\$120,000.00
General Fund - Streets (35%)	\$2,762,000.00
General Fund - SWM (6%)	\$450,000.00
MERF (9%)	\$740,000.00
Sewer Fund (15%)	\$1,190,000.00
Water Fund (9%)	\$720,000.00
TOTAL	\$7,827,000.00

PROPOSED CIP – FY 2027 THROUGH 2031

GENERAL FUND BALANCE PROJECTION

	FY2026-est.	FY2027	FY2028	FY2029	FY2030	FY2031
Beg. Fund Balance	17,985,298	17,601,288	16,622,788	11,034,933	9,011,945	5,969,613
Revenues (1.5% increase)	17,500,000	17,762,500	18,028,938	18,299,372	18,573,862	18,852,470
Net Expenses-sub-funds (2.5% incr.)	(15,000,000)	(15,375,000)	(15,759,375)	(16,153,359)	(16,557,193)	(16,971,123)
Transfers	(2,884,010)	(3,366,000)	(7,857,418)	(4,169,000)	(5,059,000)	(2,309,000)
Addition/(Reduction) of Surplus	(384,010)	(978,500)	(5,587,856)	(2,022,988)	(3,042,331)	(427,653)
Proj. End Fund Balance	17,601,288	16,622,788	11,034,933	9,011,945	5,969,613	5,541,960
Proj. End Min. Std. Bal. (25% of expenses)	4,500,000	4,801,500	5,327,094	5,105,590	5,404,048	4,820,031
Proj. End. Surplus	13,101,288	11,821,288	5,707,839	3,906,355	565,565	721,930
Estimated Expenses	18,000,000	19,206,000	21,308,375	20,422,359	21,616,193	19,280,123
EMA, WACC DS	399,000	399,000	399,000	399,000	399,000	399,000
Total capital per fund listing						
Streets		1,132,000	2,450,000	1,610,000	2,050,000	300,000
SWM		430,000	2,100,000	850,000	1,300,000	300,000
Capital Projects - Streets and SWM		1,650,000	200,000	1,410,000	1,410,000	1,410,000
Building		320,000	500,000	100,000	-	-
Total Transfers (net for FY2026)		3,931,000	5,649,000	4,369,000	5,159,000	2,409,000
Grants						
Insurance Proceeds		(300,000)				
Transfers back from Building Fund		(165,000)		(100,000)		
Capital included in net department expenses		(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer former ARPA funds to STP Ph. 2B			2,308,418			
Net Transfers	2,884,010	3,366,000	7,857,418	4,169,000	5,059,000	2,309,000

PROPOSED CIP – FY 2027 THROUGH 2031

WATER FUND BALANCE PROJECTION

	FY2026-est.	FY2027	FY2028	FY2029	FY2030	FY2031
Beg. Cash Balance	2,111,650	2,412,835	3,065,185	3,912,191	3,877,837	3,314,129
Revenues (3% increase)	3,330,000	3,429,900	3,532,797	3,638,781	3,747,944	3,860,383
Additional due to Fixed Fee increase (3% increase)	-	82,400	84,872	87,418	90,041	92,742
Loans				6,200,000		8,000,000
Total Revenue and Loans	3,330,000	3,512,300	3,617,669	9,926,199	3,837,985	11,953,125
Personnel, Operations, Transfers (2.5% increase)	(1,899,500)	(1,946,988)	(1,995,662)	(2,045,554)	(2,096,693)	(2,149,110)
Debt Service	(261,315)	(92,963)	-	-	(550,000)	(550,000)
Capital - CIP	(768,000)	(720,000)	(675,000)	(7,815,000)	(1,655,000)	(9,330,000)
Other Capital	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Expenses	(3,028,815)	(2,859,951)	(2,770,662)	(9,960,554)	(4,401,693)	(12,129,110)
Addition/(Reduction) of Surplus	301,185	652,350	847,007	(34,355)	(563,708)	(175,985)
Proj. End Cash Balance	2,412,835	3,065,185	3,912,191	3,877,837	3,314,129	3,138,144
Proj. End Min. Std. Bal. (25% of expenses)	757,204	714,988	692,666	2,490,138	1,100,423	3,032,277
Proj. End. Surplus	1,655,631	2,350,197	3,219,526	1,387,698	2,213,706	105,866
Estimated Expenses	3,028,815	2,859,951	2,770,662	9,960,554	4,401,693	12,129,110
Total Capital per CIP	768,000	720,000	675,000	7,815,000	1,655,000	9,330,000

PROPOSED CIP – FY 2027 THROUGH 2031

SEWER FUND BALANCE PROJECTION

	FY2026-est.	FY2027	FY2028	FY2029	FY2030	FY2031
Beg. Cash Balance	7,439,740	7,401,588	7,069,662	7,150,643	6,906,270	6,333,339
Revenues (3% increase)	3,500,000	3,605,000	3,713,150	3,824,545	3,939,281	4,057,459
Transfer from General Fund - former ARPA funds			2,308,000			
Loans			3,692,000	6,000,000		
Total Revenue and Loans	3,500,000	3,605,000	9,713,150	9,824,545	3,939,281	4,057,459
Personnel, Operations, Transfers (2.5% increase)	2,350,952	2,409,726	2,469,969	2,531,718	2,595,011	2,659,886
Debt Service - Phase 2A	237,200	237,200	237,200	237,200	237,200	237,200
Debt Service - Phase 2B	-	-	-	245,000	625,000	625,000
Capital - CIP	850,000	1,190,000	6,825,000	6,955,000	955,000	955,000
Other Capital	100,000	100,000	100,000	100,000	100,000	100,000
Total Expenses	3,538,152	3,936,926	9,632,169	10,068,918	4,512,211	4,577,086
Addition/(Reduction)						
of Surplus	(38,152)	(331,926)	80,981	(244,374)	(572,930)	(519,627)
Proj. End Cash Balance	7,401,588	7,069,662	7,150,643	6,906,270	6,333,339	5,813,712
Proj. End Min. Std. Bal. (25% of expenses)	884,538	984,231	2,408,042	2,517,230	1,128,053	1,144,272
Proj. End Surplus	6,517,050	6,085,431	4,742,601	4,389,040	5,205,287	4,669,441
Estimated Expenses	3,538,152	3,936,926	9,632,169	10,068,918	4,512,211	4,577,086
Total Capital per CIP - Sewer Fund	850,000	1,190,000	825,000	955,000	955,000	955,000
Total Capital - Phase 2B			6,000,000	6,000,000		
Total Capital	850,000	1,190,000	6,825,000	6,955,000	955,000	955,000