



2027/2031 CAPITAL IMPROVEMENT PROGRAM

SUMMARY

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
General Fund - Streets						
<i>Elgin Sidewalk Extension</i>	\$100,000					\$100,000
<i>Curb and Gutter Program</i>	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<i>Alley and Street Repaving Projects</i>	\$162,000	\$100,000	\$100,000	\$100,000	\$100,000	\$562,000
<i>Washington Estates Drainage Pond and Elgin Extension</i>	\$120,000	\$1,100,000				\$1,220,000
<i>S. Wilmor Mill and Overlay</i>	\$275,000					\$275,000
<i>N. Main St. Bridge</i>	\$125,000	\$625,000				\$750,000
<i>Pinetree Pavement Surface Treatment</i>	\$250,000					\$250,000
<i>S. Main St. Bridge</i>		\$125,000	\$625,000			\$750,000
<i>Sidewalk Extension Program</i>		\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
<i>N. Main Mill & Overlay</i>		\$300,000				\$300,000
<i>S. Main Mill & Overlay</i>			\$535,000			\$535,000
<i>Jefferson St. Bridge</i>			\$150,000	\$1,200,000		\$1,350,000
<i>Kern Rd. Mill & Overlay</i>				\$550,000		\$550,000
Total General Fund - Streets	\$1,132,000	\$2,450,000	\$1,610,000	\$2,050,000	\$300,000	\$7,542,000
General Fund - SWM						
<i>Washington Estates Drainage Pond and Elgin Extension</i>	\$130,000	\$1,300,000				\$1,430,000
<i>Stormwater CIPP Lining/Improvements</i>	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
<i>N. Main St. Bridge</i>		\$500,000				\$500,000
<i>S. Main St. Bridge</i>			\$500,000			\$500,000
<i>Jefferson St. Bridge</i>			\$50,000	\$1,000,000		\$1,050,000
Total General Fund - SWM	\$430,000	\$2,100,000	\$850,000	\$1,300,000	\$300,000	\$4,980,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
Capital Project Funds						
Catherine Street Reconstruction	\$1,650,000					\$1,650,000
Devonshire Roadway Construction		\$200,000	\$1,410,000	\$1,210,000		\$2,820,000
New Roadway Construction				\$200,000	\$1,410,000	\$1,610,000
Total Capital Project Funds	\$1,650,000	\$200,000	\$1,410,000	\$1,410,000	\$1,410,000	\$6,080,000
Stormwater Management Capital Project Fund						
NE Square Drainage Priority Project L	\$1,525,000					\$1,525,000
North Rolling Meadows Drainage Priority Projects A & B		\$825,000				\$825,000
Total Stormwater Management Capital Project Funds	\$1,525,000	\$825,000	\$0	\$0	\$0	\$2,350,000
Water Fund						
Bondurant Watermain	\$400,000					\$400,000
Catherine St. Watermain	\$220,000					\$220,000
WTP #2 PLC Improvements		\$125,000				\$125,000
WTP #2 New Vessel Media Replacement			\$400,000			\$400,000
Sunnyland Water Redundancy	\$100,000	\$500,000	\$500,000			\$1,100,000
Devonshire Rd. Watermain		\$50,000	\$655,000	\$605,000		\$1,310,000
S. Market St. Watermain Replacement			\$50,000	\$300,000		\$350,000
Water Treatment Remote Site SCADA Improvements				\$150,000		\$150,000
Business 24 Watermain Relocation				\$500,000	\$8,000,000	\$8,500,000
Water Tower #3 and N. Cummings Watermain Upgrade			\$5,275,000			\$5,275,000
Water Main New Construction				\$50,000	\$655,000	\$705,000
Well #13			\$935,000			\$935,000
WTP #2 Generator					\$175,000	\$175,000
Southeast Area Watermain Replacement				\$50,000	\$500,000	\$550,000
Total Water Fund	\$720,000	\$675,000	\$7,815,000	\$1,655,000	\$9,330,000	\$20,195,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
Water Subdivision Development Fund						
Washington Estates Drainage Pond and Elgin Extension		\$200,000				\$200,000
Sewer Fund						
Catherine St. Sewer Main	\$165,000					\$165,000
Sewer Main CIPP Lining	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Sewer Liftstation PLCs Improvements	\$600,000					\$600,000
Trojan UV Phase I and II	\$125,000	\$150,000				\$275,000
Excess Flow Bank Improvements		\$75,000				\$75,000
WWTP PLC Improvements		\$50,000				\$50,000
Washington Estates Drainage Pond and Elgin Extension		\$200,000				\$200,000
Devonshire Rd. Sewer Main		\$50,000	\$655,000	\$605,000		\$1,310,000
New Sewer Main Construction Engineering				\$50,000	\$655,000	\$705,000
Total Sewer Fund	\$1,190,000	\$825,000	\$955,000	\$955,000	\$955,000	\$4,880,000
STP Expansion, Phase 2B		\$6,000,000	\$6,000,000			\$12,000,000
Building Fund						
Cemetery Vehicle/Equipment Building	\$20,000	\$500,000				\$520,000
Public Works Facility (Design)			\$100,000			\$100,000
Jefferson Street Building Repairs	\$300,000					\$300,000
Total Building Maintenance Fund	\$320,000	\$500,000	\$100,000	\$0	\$0	\$920,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
<i>Capital Equipment Replacement Fund (CERF)</i>						
<i>Fire Department LED Community Message Board</i>	\$50,000					\$50,000
<i>Crack Sealing Machine</i>	\$70,000					\$70,000
<i>Cold Patching Hot Box</i>		\$30,000				\$30,000
<i>Traffic Control Sign Trailer</i>					\$50,000	\$50,000
<i>Santa Fe Liftstation Generator</i>			\$125,000			\$125,000
<i>Lori Lane Liftstation Generator</i>			\$125,000			\$125,000
<i>Deer Lane Lift Station Generator</i>				\$125,000		\$125,000
<i>Autumn Ridge Liftstation Generator</i>				\$125,000		\$125,000
<i>6-inch Pump</i>					\$45,000	\$45,000
<i>Sewer Easement Machine</i>					\$100,000	\$100,000
<i>Air Curtain Burner</i>					\$70,000	\$70,000
Total Capital Equipment Replacement Fund (CERF)	\$120,000	\$30,000	\$250,000	\$250,000	\$265,000	\$915,000

PROPOSED CIP – FY 2027 THROUGH 2031 BY FUND

Proposed Capital Improvement Plan - FY2027 through FY2031 by Fund

Project	FY2027	FY2028	FY2029	FY2030	FY2031	5-Year Total
Motorized Equipment Replacement Fund (MERF)						
Lin-11 Plow Truck	\$260,000					\$260,000
Lin-6 Plow Truck	\$260,000					\$260,000
Lin-24 Asphalt Roller	\$80,000					\$80,000
Lin-33 John Deere Backhoe	\$140,000					\$140,000
Lin-40 Cemetery Utility Tractor		\$100,000				\$100,000
Lin-38 Track Skid Steer		\$100,000				\$100,000
Lin-13 John Deere Backhoe with Thumb and Clam Bucket		\$150,000				\$150,000
Lin-16 Camera Van		\$350,000				\$350,000
Street Ventrac #1		\$40,000				\$40,000
Street Ventrac #2		\$40,000				\$40,000
Lin-5 Plow Truck			\$280,000			\$280,000
Lin-7 Tandem			\$300,000			\$300,000
Lin-36 Sewer Skid Steer			\$75,000			\$75,000
Lin-39 Excavator			\$150,000			\$150,000
Sewer Ventrac #3			\$40,000			\$40,000
Lin-12 Tymco Street Sweeper				\$425,000		\$425,000
Lin-9 Plow Truck				\$300,000		\$300,000
Steet/Cemetery Mowers (3)				\$54,000		\$54,000
Lin-14 Jetter Truck					\$675,000	\$675,000
Total Motorized Equipment Replacement Fund (MERF)	\$740,000	\$780,000	\$845,000	\$779,000	\$675,000	\$3,819,000
Grand Totals	\$7,827,000	\$14,585,000	\$19,835,000	\$8,399,000	\$13,235,000	\$63,881,000

PROPOSED CIP – FY 2027

BY FUNDING SOURCE

Project	FY2027		Project	FY2027
General Fund - Streets and Stormwater Management			Sewer Fund	
<i>Pinetree Pavement Surface Treatment</i>	\$250,000.00		<i>Catherine St. Reconstruction</i>	\$165,000.00
<i>Alley and Street Repaving Projects</i>	\$162,000.00		<i>Sewer Main CIPP Lining</i>	\$300,000.00
<i>Catherine St. Reconstruction</i>	\$1,650,000.00		<i>Sewer Lift Station PLC Improvements</i>	\$600,000.00
<i>Curb and Gutter Project</i>	\$100,000.00		<i>Trojan UV Phase I and II</i>	\$125,000.00
<i>Elgin Sidewalk Extension</i>	\$100,000.00		Total	\$1,190,000.00
<i>N. Main Street Bridge Replacement</i>	\$125,000.00			
<i>S. Wilmor Mill and Overlay</i>	\$275,000.00		Motorized Equipment Replacement Fund (MERF)	
<i>Washington Estates Drainage Pond and Elgin Extension - Streets</i>	\$100,000.00		<i>LIN-11 Plow Truck</i>	\$260,000.00
<i>Washington Estates Drainage Pond and Elgin Extension -SWM</i>	\$150,000.00		<i>LIN-6 Plow Truck</i>	\$260,000.00
<i>Stormwater CIPP Lining/Capital Improvements</i>	\$300,000.00		<i>LIN-33 Backhoe</i>	\$140,000.00
Total	\$3,212,000.00		<i>LIN-24 Asphalt Roller</i>	\$80,000.00
			Total	\$740,000.00
Water Fund			Capital Equipment Replacement Fund (CERF)	
<i>Bondurant St. Watermain</i>	\$400,000.00		<i>Fire Department LED Community Message Board</i>	\$50,000.00
<i>Catherine Street Reconstruction</i>	\$220,000.00		<i>Crack Filling Machine</i>	\$70,000.00
<i>Sunnyland Water Redundancy</i>	\$100,000.00		Total	\$120,000.00
Total	\$720,000.00			
Bond Proceeds			Building Maintenance Fund	
<i>NE Square Drainage Priority Project L</i>	\$1,525,000.00		<i>Jefferson Street Building Repairs</i>	\$300,000.00
Total	\$1,525,000.00		<i>Cemetery Vehicle/Equipment Building</i>	\$20,000.00
			Total	\$320,000.00
			Totals	\$7,827,000

PROPOSED CIP – FY 2027

FUNDING SOURCE CHART

Proposed Capital Projects by Funding Source - FY2027



<div></div>	Bond Proceeds (19%)	\$1,525,000.00
<div></div>	Building Maintenance Fund (4%)	\$320,000.00
<div></div>	Capital Equipment Replacement Fund (2%)	\$120,000.00
<div></div>	General Fund - Streets (35%)	\$2,762,000.00
<div></div>	General Fund - SWM (6%)	\$450,000.00
<div></div>	MERF (9%)	\$740,000.00
<div></div>	Sewer Fund (15%)	\$1,190,000.00
<div></div>	Water Fund (9%)	\$720,000.00

TOTAL	\$7,827,000.00
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PROPOSED CIP – FY 2027 THROUGH 2031

GENERAL FUND BALANCE PROJECTION

	FY2026-est.	FY2027	FY2028	FY2029	FY2030	FY2031
Beg. Fund Balance	17,985,298	17,601,288	16,622,788	11,034,933	9,011,945	5,969,613
Revenues (1.5% increase)	17,500,000	17,762,500	18,028,938	18,299,372	18,573,862	18,852,470
Net Expenses-sub-funds (2.5% incr.)	(15,000,000)	(15,375,000)	(15,759,375)	(16,153,359)	(16,557,193)	(16,971,123)
Transfers	(2,884,010)	(3,366,000)	(7,857,418)	(4,169,000)	(5,059,000)	(2,309,000)
Addition/(Reduction) of Surplus	(384,010)	(978,500)	(5,587,856)	(2,022,988)	(3,042,331)	(427,653)
Proj. End Fund Balance	17,601,288	16,622,788	11,034,933	9,011,945	5,969,613	5,541,960
Proj. End Min. Std. Bal. (25% of expenses)	4,500,000	4,801,500	5,327,094	5,105,590	5,404,048	4,820,031
Proj. End. Surplus	13,101,288	11,821,288	5,707,839	3,906,355	565,565	721,930
Estimated Expenses	18,000,000	19,206,000	21,308,375	20,422,359	21,616,193	19,280,123
EMA, WACC DS	399,000	399,000	399,000	399,000	399,000	399,000
Total capital per fund listing						
Streets		1,132,000	2,450,000	1,610,000	2,050,000	300,000
SWM		430,000	2,100,000	850,000	1,300,000	300,000
Capital Projects - Streets and SWM		1,650,000	200,000	1,410,000	1,410,000	1,410,000
Building		320,000	500,000	100,000	-	-
Total Transfers (net for FY2026)		3,931,000	5,649,000	4,369,000	5,159,000	2,409,000
Grants						
Insurance Proceeds		(300,000)				
Transfers back from Building Fund		(165,000)		(100,000)		
Capital included in net department expenses		(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer former ARPA funds to STP Ph. 2B			2,308,418			
Net Transfers	2,884,010	3,366,000	7,857,418	4,169,000	5,059,000	2,309,000

PROPOSED CIP – FY 2027 THROUGH 2031

WATER FUND BALANCE PROJECTION

	FY2026-est.	FY2027	FY2028	FY2029	FY2030	FY2031
Beg. Cash Balance	2,111,650	2,412,835	3,065,185	3,912,191	3,877,837	3,314,129
Revenues (3% increase)	3,330,000	3,429,900	3,532,797	3,638,781	3,747,944	3,860,383
Additional due to Fixed Fee increase (3% increase)	-	82,400	84,872	87,418	90,041	92,742
Loans				6,200,000		8,000,000
Total Revenue and Loans	3,330,000	3,512,300	3,617,669	9,926,199	3,837,985	11,953,125
Personnel, Operations, Transfers (2.5% increase)	(1,899,500)	(1,946,988)	(1,995,662)	(2,045,554)	(2,096,693)	(2,149,110)
Debt Service	(261,315)	(92,963)	-	-	(550,000)	(550,000)
Capital - CIP	(768,000)	(720,000)	(675,000)	(7,815,000)	(1,655,000)	(9,330,000)
Other Capital	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Expenses	(3,028,815)	(2,859,951)	(2,770,662)	(9,960,554)	(4,401,693)	(12,129,110)
Addition/(Reduction) of Surplus	301,185	652,350	847,007	(34,355)	(563,708)	(175,985)
Proj. End Cash Balance	2,412,835	3,065,185	3,912,191	3,877,837	3,314,129	3,138,144
Proj. End Min. Std. Bal. (25% of expenses)	757,204	714,988	692,666	2,490,138	1,100,423	3,032,277
Proj. End. Surplus	1,655,631	2,350,197	3,219,526	1,387,698	2,213,706	105,866
Estimated Expenses	3,028,815	2,859,951	2,770,662	9,960,554	4,401,693	12,129,110
Total Capital per CIP	768,000	720,000	675,000	7,815,000	1,655,000	9,330,000

PROPOSED CIP – FY 2027 THROUGH 2031

SEWER FUND BALANCE PROJECTION

	FY2026-est.	FY2027	FY2028	FY2029	FY2030	FY2031
Beg. Cash Balance	7,439,740	7,401,588	7,069,662	7,150,643	6,906,270	6,333,339
Revenues (3% increase)	3,500,000	3,605,000	3,713,150	3,824,545	3,939,281	4,057,459
Transfer from General Fund - former ARPA funds			2,308,000			
Loans			3,692,000	6,000,000		
Total Revenue and Loans	3,500,000	3,605,000	9,713,150	9,824,545	3,939,281	4,057,459
Personnel, Operations, Transfers (2.5% increase)	2,350,952	2,409,726	2,469,969	2,531,718	2,595,011	2,659,886
Debt Service - Phase 2A	237,200	237,200	237,200	237,200	237,200	237,200
Debt Service - Phase 2B	-	-	-	245,000	625,000	625,000
Capital - CIP	850,000	1,190,000	6,825,000	6,955,000	955,000	955,000
Other Capital	100,000	100,000	100,000	100,000	100,000	100,000
Total Expenses	3,538,152	3,936,926	9,632,169	10,068,918	4,512,211	4,577,086
Addition/(Reduction) of Surplus	(38,152)	(331,926)	80,981	(244,374)	(572,930)	(519,627)
Proj. End Cash Balance	7,401,588	7,069,662	7,150,643	6,906,270	6,333,339	5,813,712
Proj. End Min. Std. Bal. (25% of expenses)	884,538	984,231	2,408,042	2,517,230	1,128,053	1,144,272
Proj. End. Surplus	6,517,050	6,085,431	4,742,601	4,389,040	5,205,287	4,669,441
Estimated Expenses	3,538,152	3,936,926	9,632,169	10,068,918	4,512,211	4,577,086
Total Capital per CIP - Sewer Fund	850,000	1,190,000	825,000	955,000	955,000	955,000
Total Capital - Phase 2B			6,000,000	6,000,000		
Total Capital	850,000	1,190,000	6,825,000	6,955,000	955,000	955,000